## Local Level Matrix for Comprehensive Literacy Planning

Birth-Age 5		
Component	Key Strategies	Recommended Resources to Link to Matrix Strategies
Component Shared and Strength-based Leadership		Recommended Resources to Link to Matrix StrategiesCommunity literacy needs assessment tool, A quick guide to community literacy needs assessments. Use this to better understand and navigate the who, why and what of local community literacy needs.4 steps to creating a literacy leadership team, Suggestions for creating an effective literacy team at the school level.Literacy Leadership Brief: What Effective Pre-K Literacy Instruction Looks Like, A brief describing how literacy learning begins and strategies to continue learning later on.Literacy Leadership Brief: Principals as Literacy Leaders, Strategies and encouragement for principal leaders.Leadership at All Levels, A PowerPoint presentation to help advance the field through individual and organizational leadership.Leadership Self-Assessment, The CEELO Leadership Self-
		Assessment is designed for early education professionals to assess their current knowledge, skills and beliefs related to individual and collective leadership, and to maximize resources and activities found in the CEELO Leadership Toolkit.
	<ul> <li>Essential Questions:</li> <li>What should the makeup of the leadership literace but should be?</li> </ul>	y team include? Who is at the table and who isn't at the table

## Birth-Age 5

	<ul> <li>What tasks should be accomplished?</li> <li>How does the leadership team guide efforts to improve literacy instruction?</li> <li>What is there in the current literacy work and what is missing?</li> <li>Is the leadership team using a data informed plan for improving literacy instruction?</li> <li>What are leaders currently doing to support literacy achievement?</li> <li>What is the leadership team doing to facilitate communication?</li> <li>Is there ongoing coaching on evidence-based literacy instruction?</li> <li>Are the needs and mental well-being of the educators being taken into consideration as the plan is implemented and developed?</li> </ul>	
	<ul> <li>Do members of the leadership team represent a ra</li> <li>Is the team composed of a wide variety of expertise</li> </ul>	
Standards- Aligned, Evidence- Based Instruction	<ul> <li>Is the team composed of a wide variety of expertis</li> <li>Familiarize educators and families with the language and literacy components of Maine's Early Learning and Development Standards (MELDS).</li> <li>Research and adopt literacy-rich instructional programming (e.g., Pre-K for ME) that is: <ul> <li>Aligned to MELDs</li> <li>Reflective of foundational language and literacy components in the 0-5 span</li> <li>Built around evidence-based literacy practices</li> <li>Content integrated</li> <li>Culturally responsive</li> </ul> </li> <li>Provide exemplars of lessons/students' work samples that align to standards to build clarity around intended learning related to each standard.</li> <li>Provide parent-friendly opportunities for families to observe and gather information around instruction and developmentally appropriate practices, including parent reports that are aligned to the MELDS.</li> </ul>	<ul> <li>in literacy topics and developmental representations?</li> <li>Infant and Toddler Maine Early Learning and Development Standards, A guide for state and local early childhood educators' efforts to improve practice and programs for young children during their infant and toddler years.</li> <li>Maine's Early Learning and Development Standards, A guide for state and local early childhood educators' efforts to improve practice and programs for young children during their preschool years.</li> <li>Curriculum Consumer Report, This online Curriculum Consumer Report provides review summaries and ratings of comprehensive infant and toddler, preschool, and home- based curricula.</li> <li>Early Literacy: Policy and Practice in the Preschool Years This article ties together research that emphasizes evidence-based practice to guide curriculum adoption and the evaluation of curriculum effectiveness.</li> </ul>

	• Assure teachers have professional learning in	
	instructional use as well as ample prep time to	The Head Start Early Learning Outcomes Framework (ELOF)
	prepare instructional materials and aligned lessons.	This guide shows what domain-specific, effective teaching
		practices look like in early learning settings. It also helps staff
		reflect on and improve their teaching practices.
	Essential Questions:	
	(MELDS)?	ligned with Maine's Early Learning and Development Standards,
	What is our process for adopting evidence-based i	-
	• Are the essential elements of literacy at the B-5 sp	an incorporated in/addressed by the instructional
	programming?	
	<ul> <li>Is instruction culturally responsive? Does it integra</li> <li>Does instructional area previous provide suideness</li> </ul>	
	Does instructional programming provide guidance	
	Implement an MTSS framework:	Multi-Tiered Systems of Support This link is to the Maine
Multi-Tiered	<ul> <li>Review/collect exemplar MTSS models,</li> </ul>	Department of Education's MTSS information page.
Systems of	approaches, and research specific to 0-5 age	
Support	span.	<u>Center on Multi-Tiered Systems of Support</u> , This site contains
	<ul> <li>Create MTSS guidance for differentiated</li> </ul>	tools and resources to support planning for success,
	approaches based on developmental trajectories	implementation, and sustaining and expanding implementation.
	and best practice.	Implementation.
	<ul> <li>Incorporate evidence-based instructional literacy</li> </ul>	The Head Start Early Learning Outcomes Framework (ELOF)
	practices across tiers of intervention, including	This guide shows what domain-specific, effective teaching
	core instruction (Tier 1) for all students and	practices look like in early learning settings. It also helps staff
	differentiated tiers for students who need	
		reflect on and improve their teaching practices.
	additional support.	
	<ul> <li>Use ongoing assessment to inform differentiated</li> </ul>	
	instruction to meet all student needs.	
	<ul> <li>Identify early-intervention service providers for</li> </ul>	
	support and referral.	
	Essential Questions:	

	<ul> <li>How do we ensure that the literacy strategies and i</li> <li>How are resources and instructional strategies chose</li> <li>Is literacy instruction evidence-based?</li> <li>Are resources evidence-based?</li> <li>Are high impact instructional strategies being used?</li> <li>Are all MTSS components included: <ol> <li>Strong shared leadership?</li> <li>Levels of support?</li> <li>Creative problem solving?</li> <li>Evidence based practices?</li> <li>Parent and community involvement?</li> </ol> </li> </ul>	sen and evaluated for effectiveness?
Balanced Assessment Systems	<ul> <li>Select valid and reliable formative and summative assessments as part of a balanced assessment system to monitor progress towards literacy benchmarks that are aligned with the literacy standards.</li> <li>Assure young children are receiving routine screening, progress monitoring, observations, and feedback.</li> <li>Determine results of assessments in a timely fashion and provide information and support to educators and families by collecting data and making timely data informed decisions.</li> <li>Encourage well-child visits to incorporate literacy related indicators of development.</li> <li>Develop knowledge and skills of all stakeholders to interpret and use assessment data.</li> <li>Allow students to demonstrate learning through varied systems and modalities (including digital platforms) to show proficiency of standards knowledge.</li> </ul>	Meaningful Assessment and Documentation, This article describes authentic forms of observation and assessment for collecting data that informs decisions about improvement plans and goal setting.Formative Assessment: Guidance For Early Childhood Policymakers, This policy report provides a guide and framework to early childhood policy makers considering formative assessment. The report defines formative 
	Essential Questions:	

Job-Embedded Professional Learning	<ul> <li>Is there a literacy assessment plan?</li> <li>Are assessment systems effective and coherent in community-based settings?</li> <li>Is there an ongoing balance of formative and summative assessment?</li> <li>How are school and district decisions made regarding formative and summative assessment?</li> <li>How do schools determine assessment calendar placement and frequency of assessment? How do schools determine growth and determine student goals?</li> <li>Is assessment data being used to look at and determine the impact of literacy instruction?</li> <li>Provide professional learning that is ongoing, aligned with program literacy goals and supportive of student and practitioner needs.</li> <li>Include opportunities for teachers to receive productive feedback through peer mentoring and coaching.</li> <li>Design and engage in professional learning that models use of formative and summative assessment is data to improve student learning.</li> <li>Utilize Maine Roads to Quality's District Coordinators and professional learning resources to support private providers.</li> <li>Utilize Maine Roads to Quality's District Coordinators and professional learning resources to support private providers.</li> </ul>	ng als. ols rief, TQ
	<ul> <li>job-embedded professional development for teachers.</li> <li>Essential Questions: <ul> <li>Are all stakeholders considered when making decisions about professional learning?</li> <li>Are the needs and mental well-being of the educators being taken into consideration as professional learning is being planned, developed and offered?</li> <li>Is data analysis used as a part of decision making about professional learning?</li> <li>Is professional learning designed to be inclusive of the entire school and community?</li> <li>Is professional learning based on a shared vision of the literacy leadership team and school/district?</li> <li>Is there a connection between professional learning and evidence of literacy success and areas of weakness?</li> <li>Is professional learning job-embedded?</li> </ul> </li> </ul>	

	<ul> <li>Is the intensity and duration of the professional lead literacy growth (not haphazard or one and done)?</li> </ul>	arning sufficient to lead to impactful, positive changes in student
Supportive Family and Community Engagement	<ul> <li>Develop community connections and literacy partnerships that incorporate methods of working with public libraries and other community resources/agencies (i.e., churches) to build literacy education efforts and to enhance opportunities.</li> <li>Provide opportunities for students in schools to engage in literacy activities (read and write) with members of the community.</li> <li>Utilize mainstream media to promote and encourage literacy learning and available opportunities.</li> <li>Develop staff and community awareness of cultural differences and barriers.</li> <li>Enhance "school as hub" mentality to connect early childhood initiatives with school age initiatives.</li> </ul>	Family Engagement and Cultural Responsiveness, This link is to the DOE homepage of the Family Engagement and Cultural Responsiveness Specialist.Language-Focused Family Engagement, Family engagement practices that target families of multilingual learners should include language learning and development that occur in and out of school.Seven Research-Based Ways That Families Promote Early Literacy, Global Family Research Project introduces a series of research-to-practice reviews laying out high-leverage areas for family engagement.amily Engagement Toolkit, Easy-to-use resources and tools to help apply family engagement recommendations to 

be literacy coaches for their children in order to enhance read- aloud experiences and to become more effective in helping their children with reading. Findings showed highly positive results evidenced by parent-child interactions.
First 10: Schools and Communities in Maine, First 10 Schools and Communities are "partnerships of school districts, elementary schools, early childhood programs, and community partners that come together to work on improving teaching, learning, and care for young children and their families."
Essential Questions:
<ul> <li>Is family and community engagement authentic and ongoing?</li> </ul>
<ul> <li>Is family and community engagement representative of a diverse population?</li> </ul>
<ul> <li>How do programs and practices engage families and partners?</li> </ul>
<ul> <li>Do we encourage shared responsibility for literacy?</li> </ul>
Consider Epstein's 6 types of involvement:
• Parenting,
<ul> <li>Communicating</li> <li>Voluntooring</li> </ul>
<ul> <li>Volunteering</li> <li>Learning at Home</li> </ul>
<ul> <li>School decision making</li> </ul>
<ul> <li>Collaborating with the community.</li> </ul>