Return of Private Foundation

Form **990-PF**

Department of the Treasury Internal Revenue Service

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990PF for instructions and the latest information.

2021

For calendar year 2021 or tax year beginning , and ending Name of foundation A Employer identification number THE BILL AND JOAN ALFOND FOUNDATION 01-0421806 Number and street (or P.O. box number if mail is not delivered to street address Room/sulte B Telephone number C/O DEXTER ENTRPS, TWO MONUMENT SQ (207)828 - 7999City or town, state or province, country, and ZIP or foreign postal code G if exemption application is pending, check here PORTLAND, ME 04101 G Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation H Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation I Fair market value of all assets at end of year J Accounting method: X Cash Accrual If the foundation is in a 60-month termination Other (specify) (from Part II, col. (c), line 16) under section 507(b)(1)(B), check here 77, 455, 617. (Part I, column (d), must be on cash basis.) **\$** Part | Analysis of Revenue and Expenses (d) Disbursements (a) Revenue and (b) Net investment (c) Adjusted net (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) for charitable purposes (cash basis only) expenses per books income income Contributions, gifts, grants, etc., received N/A 2 Check X if the foundation is not required to attach Sch. 8 Interest on savings and temporary cash investments 106,225. 103,945. STATEMENT 463,457. 463,802. STATEMENT 4 Dividends and Interest from securities 5a Gross rents Net rental income or (loss) 4,353,101. STATEMENT 3 68 Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 5,435,643. 2.811.444. 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain 9 Income modifications 10a Gross sales less returns and allowances Less: Cost of goods sold ... c Gross profit or (loss) 1,218,728. 1,180,379. STATEMENT 4 11 Other income 6,141,856. 4,559,225. 12 Total. Add lines 1 through 11 13 Compensation of officers, directors, trustees, etc. 0. 0. 0. 14 Other employee salaries and wages 15 Pension plans, employee benefits Expenses 16a Legal fees _____ 7,920. 1,980. b Accounting fees STMT 5 5,940. 188,106. c Other professional fees STMT 6 45,176. 142,930. 50,297. Operating and Administrative 0. 17 Interest 18 Taxes STMT 7 71,685. 23,685. 19 Depreciation and depletion 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses STMT 8 356,481. 280,807. 1,200. 24 Total operating and administrative 351,648. 674,489. 150,070. expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid 4,327,524. 4,327,524. 26 Total expenses and disbursements. 5,002,013. 351,648. 4,477,594. Add lines 24 and 25 27 Subtract line 26 from line 12: 1,139,843 & Excess of revenue over expenses and disbursements 4,207,577. b Net investment income (if negative, enter -0-) N/A C Adjusted net income (if negative, enter -0-).

D	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End of	
		Colonial survive on the cure of the cure o	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing			
	2	Savings and temporary cash investments	1,199,213.	1,564,030.	1,564,030.
		Accounts receivable			
- 1		Less; allowance for doubtful accounts			
	4	Pledges receivable		T	
		Less; allowance for doubtful accounts			
	5	Grants receivable			
		Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
		Less; allowance for doubtful accounts			
en .	8	Inventories for sale or use			
Assets		Prepaid expenses and deferred charges			
As	10a	Investments - U.S. and state government obligations			
	h	Investments - corporate stock STMT 9	906,325.	333,821.	33,048,254.
		Investments - corporate bonds	85,904.	0.	0.
		Investments - land, buildings, and equipment: basis	00/0021		
	l	Less: accumulated depreciation			
	12	Investments - mortgage loans			
	13	Investments - other STMT 10	29,854,360.	31,614,809.	42,843,333.
	14	Land, buildings, and equipment; basis	25/052/000.	32/022/0031	12,013,3331
	'	Less: accumulated depreciation			
	16	Other assets (describe			
		Total assets (to be completed by all filers - see the			
	'*	instructions. Also, see page 1, item I)	32,045,802.	33,512,660.	77,455,617.
_	17	Accounts payable and accrued expenses	32,043,0021	33,312,000.	//,433,01/.
	1	Grants payable			
10		Deferred revenue			
Liabilities	20				
Ē		Mortgages and other notes payable			
1		Other liabilities (describe LINE OF CREDIT)	4,642,445.	4,969,460.	
		Other habilities (describe HITAL OF CREDIT	7,012,113,	4,202,4001	
	23	Total liabilities (add lines 17 through 22)	4,642,445.	4,969,460.	
_	-	Foundations that follow FASB ASC 958, check here	2/022/2231	2/303/2001	
(r)		and complete lines 24, 25, 29, and 30.			
ces	24	Net assets without donor restrictions			
alar		Net assets with donor restrictions			Will do I in the
or Fund Balan	-	Foundations that do not follow FASB ASC 958, check here ▶ 🗶			
5		and complete lines 26 through 30.			
노	26	Capital stock, trust principal, or current funds	27,403,357.	28,543,200.	
		Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
Net Assets		Retained earnings, accumulated income, endowment, or other funds	0.1	0.1	
tΑ	29	Total net assets or fund balances	27,403,357.	28,543,200.	
2	1	Total not assess of folia satisfies	27/100/0074	20/313/2000	
	30	Total liabilities and net assets/fund balances	32,045,802.	33,512,660.	
	`		•		
	art	Allalysis of Orlanges in Net Assets of Fund Bo	alarices		
1		l net assets or fund balances at beginning of year - Part II, column (a), line (8
	(mu	st agree with end-of-year figure reported on prior year's return)		1	27,403,357.
2	Ente	r amount from Part I, line 27a		2	1,139,843.
3	Oth	er increases not included in line 2 (itemize)		3	0.
4	Add	lines 1, 2, and 3		4	28,543,200.
5	Dec	reases not included in line 2 (itemize)		5	0.
6	Tota	I net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	lumn (b), line 29	в	28,543,200.
					Form 990-PF (2021)

Part IV Capital Gains	and Losses for Tax on In	vestment Income			1985 - 10 - 10 - 2
(a) List and describe 2-story brick wa	the kind(s) of property sold (for example in the kind (for example) and (for example) stock, 200 shs	npte, real estate, . MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				5 Kr	
b SEE ATTACHED	STATEMENT				
C	2*				
<u>d</u>	*E8		20000000		
e					300
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (loss ((e) plus (f) minus	
8					
b					
C		7			
d		1 01 4			
e 4,027,908.	45	1,216,4	64.	797	2,811,444.
Complete only for assets snowin	ng gain in column (h) and owned by			(I) Gains (Col. (h) gain	minus
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		col. (k), but not less that Losses (from col. (
a					
b					
C	50.000 Cir.				
d					
0					2,811,444.
2 Capital gain net income or (net ca	pital loss) { If gain, also enter If (loss), enter -0-		2		2,811,444.
3 Net short-term capital gain or (los	ss) as defined in sections 1222(5) an	d (6):			
If gain, also enter in Part I, line 8,	column (c). See instructions. If (loss	;), enter -0- in	}		
Part I, line 8] 3	N/A	
Part V Excise Tax Bas				48 - see instructi	onsj
	described in section 4940(d)(2), che				50 405
Date of ruling or determination		ach copy of letter if necessar	y - see instructions	1	58,485.
	enter 1.39% (0.0139) of line 27b. Ex				
enter 4% (0.04) of Part I, line 1	2, col. (b)) .	
	tic section 4947(a)(1) trusts and taxa				0.
3 Add lines 1 and 2	A	- L. 1 C		3	58,485.
	stic section 4947(a)(1) trusts and tax				FO 40E
5 Credits December	me. Subtract line 4 from line 3. If ze	o or less, enter -u-		5	58,485.
6 Credits/Payments:	and 0000 averagement availant to 00	004 Lee L	34,5	15	
	and 2020 overpayment credited to 20		34,3	40.	
	tax withheld at source		53,7	~~	
	tension of time to file (Form 8868) ly withheld		33,1	0.1	
	ld lines 6a through 6d			7	88,246.
8 Enter any penalty for underpay	ment of estimated tax. Check here	if Form 2220 is attached		8	00,240.
	and 8 is more than 7, enter amount (9	0.
	than the total of lines 5 and 8, enter			10	29,761.
	be: Credited to 2022 estimated tax		, 761. Refund		23,701.
Eliza in allivalle of the 10 to	T. J. Delitor to LOLL Dollington INA		L . A = al Iterana	The second division in which the second division is not a second division in the second div	Orm 000-DE (2021)

18 During the tax year, did the foundation attempt to influence any automal, state, or local egistation or did it participate or intervene in any political campaign? 19 During the proof of the p		THE TELEVISION OF THE PROPERTY					
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition if the answer is Yes's to 1s or 1s, tabban detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. 10 bit the roundation file Form 1120-POL for this year? 21 Ton the foundation file Form 1120-POL for this year? 22 In the rite of amount (if any) cit ax on political expenditures (section 4955) imposed during the year: 23 In the foundation file Form 1120-POL for this year? 24 Bas the foundation engaged in any activities that have not previously been reported to the IRS? 25 If Yes, statch a detailed description of the activities. 36 Has the foundation engaged in any activities that have not previously reported to the IRS. 37 If Yes, statch a detailed description of the activities. 38 Has the foundation engaged in any activities that have not previously reported to the IRS. 39 If Yes, has it filed a tax return or Form 990-F for this year? 40 Did the foundation have an unrelated business gross income of \$1,000 or more during the year? 41 If Yes, statch the statement required by General Instruction 7. 42 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 43 Ax the requirements of section 560(e) (vitaling to sections 4941 through 4945) satisfied either: 49 by state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 40 If the toundation have at least \$5,000 in assets at any time during the year? If Yes, complete Part II, col. (c), and Part XIV 40 If the soundation have a least state as a private operating the year year year. 41 At any time during the year, did the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction GPI I'No, statch explanation	1a		40	Yes	$\overline{}$		
If the answer is Yes' to 1s, or 1s, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities. c Did the boundation file Form 1120-POL for this year? d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation, and you have no political expenditures (section 4955) imposed during the year (1) on the foundation and you have not political expenditure tax imposed on foundation managers. \$\infty\$ 0. Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$\infty\$ 0. Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$\infty\$ 0. Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$\infty\$ 1. Has the foundation made any changes, not previously reported to the IRS; in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If Yes, attach a conformed copy of the changes 4. Bot the foundation made any changes, not previously reported to the IRS, in its governing instruments? If Yes, attach the same for the year? 4. Do the foundation have unrelated business gross income of \$1,000 or more during the year? 5. Was there aliquidation, certained, dissolution, or substantial contraction during the year? 6. Was the requirements of section \$08(e) (relating to sections 4941 through 4945) satisfied either: 6. By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 7. Did the foundation have at least \$\$,000 in assets at any time during the year? If Yes,* complete Part II, col. (c), and Part XIV. 7. X. 8a Enter the states to which the foundation reports or with which it is re		any political campaign?					
distributed by the foundation in connection with the activities. © Did the foundation file Form 1120-POL for this year? (1) On the foundation file Form 1120-POL for this year? (1) On the foundation. S	U		10				
E Did the foundation file Form 120-PQL for this year? 4 Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ 0. (2) On foundation managers. ▶ \$ 0. E Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ 2 X If Yes,* attach a detailed description of the activities. 1 Has the foundation engaged in any activities that have not previously been reported to the IRS? 2 Has the foundation ands any changes, not previously been reported to the IRS? 3 Has the foundation made any changes, not previously been reported to the IRS? 4 But the foundation and any changes, not previously been reported to the IRS? 4 But the foundation and any changes, not previously been reported to the IRS? 4 But the foundation and any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? 4 But the foundation have unrelated business gross income of \$1,000 or more during the year? 4 But the foundation the unrelated business gross income of \$1,000 or more during the year? 4 But Yes, attach the statement required by General Instruction 7. 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 5 But the foundation the statement of section 506(e) (relating to sections 4941 through 4945) satisfied either: 8 But any							
4 Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation \(\) \(· · · · · · · · · · · · · · · · · · ·	4.		v		
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2 Mas the foundation engaged in any activities that have not previously been reported to the IRS? If Yes,* attach a detailed description of the activities. 1	8	The state of the s		W 13	à mi		
If "Yes," attach a detailed description of the activities. 3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bytaws, or other similar instruments? If "Yes," attach a conformed copy of the changes 3 K 4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? 4b X 5b If "Yes," has it filled a tax return on Form 990-T for this year? 4b X 5c Was there a liquidation, termination, dissolution, or substantial contraction during the year? 1f "Yes," attach the statement required by <i>General Instruction T</i> . 8 Are the requirements of section 508(c) (relating to sections 4941 through 4945) satisfied either: 8 By language in the governing instrument, or 8 By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 8 Enter the states to which the foundation reports or with which it is registered. See instructions. ME 9 If the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV 7 X 84 Enter the states to which the foundation reports or with which it is registered. See instructions. ME 9 If the foundation claiming status as a private operating foundation within the meaning of section 4942(I)(3) or 4942(I)(5) for calendar year 2021 or the tax year beginning in 2021 'See the instructions for Part XIII. If "Yes," complete Part XIII 9 X 10 Did any persons become substantial contributors during the tax year? Ir "yes," attach a sheadole islang the harmes and addressess 10 X 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b) (13)? If "Yes," attach statement. See instructions 11 X 12 Did the foundation calming is 2021? See the instructions 12 Section 512(b) (13)? If "Yes," attach schedule. See instructions 13 X Website address >					v		
Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes 4a X b If Yes," has it filed a tax return on Form 990-T for this year? 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 6 X If Yes," attach the statement required by General Instruction T. 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV 7 X 84 Enter the states to which the foundation reports or with which it is registered. See instructions. ME b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation 8b X 1c Did any persons become substantial contributors during the tax year? If "Yes," complete Part XIII. 1c Yes, "complete Part XIII. 1d Alary time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions or Part XIII. If Yes," complete Part XIII. 1d X 1d Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 11 X 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a d	2		2		A		
bytaws, or other similar instruments? If 'Yes,' attach a conformed copy of the changes 4a Did the foundation have unrelated business gross income of \$1,000 er more during the year? 4b X 4b X 4b X 4b X 4c Y 4c		·					
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year? b If Yes,* has it filed a tax return on Form 990-T for this year? If Yes,* attach the statement required by General Instruction 7. 8 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? • Did the foundation have at least \$5,000 in assets at any time during the year? If Yes,* complete Part II, col. (c), and Part XIV 7 Did the foundation have at least \$5,000 in assets at any time during the year? If Yes,* complete Part II, col. (c), and Part XIV 7 If Yes, at the states to which the foundation reports or with which it is registered. See instructions. ME b If the answer is Yes* to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction of If No,* attach explanation • Bb X 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If Yes,* complete Part XIII • B X 10 Did any persons become substantial contributors during the tax year? If Yes,* attach a schedule Islang their names and acdressess 10 X 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If Yes,* attach schedule. See instructions 11 X 12 If the foundation camply with the public inspection requirements for its annual returns and exemption application? 13 X Website address N/A 14 The books are in care of DEXTER ENTERPRISES, LLC Telephone no. 207-828-7999 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041-c	3						
b If Yes,* has it filed a tax return on Form 990-T for this year? 5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? 6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: 8 by language in the governing instrument, or 8 by state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 7 Did the foundation have at least \$5,000 in assets at any time during the year? If Yes,* complete Part II, col. (c), and Part XIV 7 X 8a Enter the states to which the foundation reports or with which it is registered. See instructions. ME b If the answer is Yes* to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If 'No,* attach explanation 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(I)(3) or 4942(I)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If 'Yes,* complete Part XIII 9 Did any persons become substantial contributors during the tax year? If 'Yes,* complete Part XIII 10 Did any persons become substantial contributors during the tax year? If 'Yes,* complete Part XIII 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,* attach schedule. See instructions 11 X 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? 11 If 'Yes,* attach statement. See instructions 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? 13 If 'Yes,* attach statement. See instructions 14 The books are in care of DEXTER ENTERPRISES, LLC 15 Telephone no. 207-828-79				7.0	<u> </u>		
S Was there a liquidation, termination, dissolution, or substantial contraction during the year? If Yes,* attach the statement required by <i>General Instruction T</i> . 8 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: 8 by language in the governing instrument, or 9 by state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 7 Did the foundation have at least \$5,000 in assets at any time during the year? If Yes,* complete Part II, col. (c), and Part XIV 7 X 84 Enter the states to which the foundation reports or with which it is registered. See instructions. ME b If the answer is Yes* to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction GP</i> If 'No,* attach explanation 8 b X 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If 'Yes,* omplete Part XIII 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If 'Yes,* omplete Part XIII 9 Is At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,* attach schedule. See instructions 10 X 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If 'Yes,* attach schedule. See instructions 11 X 12 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 X Website address ► N/A 14 The books are in care of ► DEXTER ENTERPRISES, LLC 15 Sectio					-		
If "Yes," attach the statement required by General Instruction T. 8 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: 9 By stanguage in the governing instrument, or 9 By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV 7 X 8a Enter the states to which the foundation reports or with which it is registered. See instructions. ME b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction GP If "No," attach explanation of each state as required by General Instruction GP If "No," attach explanation of each state as required by General Instruction GP If "No," attach explanation year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII 9 X 10 Did any persons become substantial contributors during the tax year? If "Yes," attach as behavior in the meaning of section 4942(j)(5) for calendar year 2021 or the tax year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions 10 X 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions 11 X 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions 11 X 12 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 X Website address N/A 14 The books are in care of DEXTER ENTERPRISES, LLC Tel	_ b	It "Yes," has it filed a tax return on Form 990-T for this year?		X			
8 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: ■ By language in the governing instrument, or ■ By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument? 8 If the oundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV 7 X 8 Enter the states to which the foundation reports or with which it is registered. See instructions. ME b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction GP If "No," attach explanation 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(I)(3) or 4942(I)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII 9 X 10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule Issting their names and addresses 10 X 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions 11 X 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions SEE STATEMENT 11 SEE STATEMENT 12 12 X 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 11 X 12 X 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 X Website address N/A 14 The books are in care of DEXTER ENTERPRISES, LLC Telephone no. 207-828-7999 Located at PTWO MONUMENT SQUARE, PORTLAND, ME 15 N/A 16 At any time during calendar year 2021, d	5		5		X		
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remain in the governing instrument? 7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV 7 X 88 Enter the states to which the foundation reports or with which it is registered. See instructions. ME b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation 9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII. 10 Did any persons become substantial contributors during the tax year? " "Yes," each a schedule listing their names and addressas 10 X 11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions 11 X 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions 11 X 12 Website address \(\) N/A 13 The books are in care of \(\) DEXTER ENTERPRISES, LLC 14 The books are in care of \(\) DEXTER ENTERPRISES, LLC 15 Telephone no. \(\) 207-828-7999 16 At any time during claindar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? 18 X Yes No 19 X 10 At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? 19 X 10 X 10 X 11 X 12 X 13 X 14 X 15 X 16 At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other							
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13 X Website address ► N/A 14 The books are in care of ► DEXTER ENTERPRISES, LLC Located at ► TWO MONUMENT SQUARE, PORTLAND, ME 15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here and enter the amount of tax-exempt interest received or accrued during the year 16 At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the	12						
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securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the	16			_	No		
See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			16				
			OLW				

	01-0421	806		Page 5
Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required			Vos	No
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year, did the foundation (either directly or indirectly):			103	140
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?		10(1)		Х
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		1a(1)		A
		10/2)	-	х
a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?		1a(2)	X	Α.
		1a(3)	X	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?		1a(4)	A.	
(5) Transfer any income or assets to a disqualified person (or make any of either available			+	
for the benefit or use of a disqualified person)?		10/5		х
(6) Agree to pay money or property to a government official? (Exception. Check "No"		1a(5)		Δ.
if the foundation agreed to make a grant to or to employ the official for a period after		1-(0)		Х
termination of government service, if terminating within 90 days.)		1a(6)	=000	_ A
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations		45		x
section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions		1b	-	Α.
c Organizations relying on a current notice regarding disaster assistance, check here				
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected				x
before the first day of the tax year beginning in 2021?		1d		A
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation				
defined in section 4942(j)(3) or 4942(j)(5)):				
a At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines				X
6d and 6e) for tax year(s) beginning before 2021?		2a		_
If "Yes," list the years , , , , , , , , , , , , , , , , , , ,				
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect				
valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach		OL.		
statement - see instructions.)	N/A	2b		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.				
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time				
				v
during the year?		3a		Х
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons aft				
May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to d	spose			
of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,	AT / A	4		
Schedule C, to determine if the foundation had excess business holdings in 2021.)		3b		V
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose		4.		
had not been removed from jeopardy before the first day of the tax year beginning in 2021?		4b		X

Form 990-PF (2021) THE BILL AND JOAN ALFOND Part VI-B Statements Regarding Activities for Which F			01-0421 ued)	806	F	age 6
5a During the year, did the foundation pay or incur any amount to:					Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e))?			5a(1)		X
(2) Influence the outcome of any specific public election (see section 4955); o						
any voter registration drive?				5a(2)		X
(3) Provide a grant to an individual for travel, study, or other similar purposes	?			5a(3)		X
(4) Provide a grant to an organization other than a charitable, etc., organization				1/2		744
4945(d)(4)(A)? See instructions				5a(4)		X
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or t	or				
the prevention of cruelty to children or animals?				5a(5)		X
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	ler the exceptions described i	n Regulations				
section 53.4945 or in a current notice regarding disaster assistance? See instru	uctions		N/A	5b		W
c Organizations relying on a current notice regarding disaster assistance, check h						
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr	om the tax because it mainta	ined				Ш.
expenditure responsibility for the grant?			N/A	5d		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).				-	ALTE	
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p	pay premiums on					
a personal benefit contract?		***************************************		6a		X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p				6b		X
If "Yes" to 6b, file Form 8870.				1		
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?			7a		X
b If "Yes," did the foundation receive any proceeds or have any net income attribu				7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$	1,000,000 in remuneration o	r			(8)	
excess parachute payment(s) during the year?	(1993) 30 S		*****	8		X
Part VII Information About Officers, Directors, Trustore Paid Employees, and Contractors 1 List all officers, directors, trustees, and foundation managers and to		ınagers, Highly	y 			
	(b) Title, and average hours per week devoted	(c) Compensation	(d) Contributions employee benefit pla and deferred	lo	(е) Ехр	ense
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	and deferred compensation	ıns a	čcount, allowai	
			compensation	+		
				-		
SEE STATEMENT 13		0.	().		0.
	×					
				\neg		
2 Compensation of five highest-paid employees (other than those inc	luded on line 1). If none,	enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions employee benefit plant and deferred compensation	to ins a	(e) Exp ccount allowa	ense , other nces
NONE				\neg		
· · · · · · · · · · · · · · · · · · ·				\neg		
				L.		
	1					
				1		
	1					
Total number of other employees paid over \$50,000				Ť		0

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

Tata Employees, and Contractors (contractor)		
3 Five highest-paid independent contractors for professional services. If none, en	iter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
DEXTER ENTERPRISES LLC	INVESTMENT & GRANT	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	ADMINISTRATION	180,710.
DEXTER GLOBAL EQUITY TE LLC	INVEST PORTFOLIO	200
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	79,589.
DEXTER HEDGE FUNDS TE LLC	INVEST PORTFOLIO	
TWO MONUMENT SQUARE, PORTLAND, ME 04101	DEDUCTIONS	57,271.
Total number of others receiving over \$50,000 for professional services		0
Part VIII-A Summary of Direct Charitable Activities	180 %	
List the foundation's four largest direct charitable activities during the tax year. Include relevant standard number of organizations and other beneficiaries served, conferences convened, research papers papers papers p	atistical information such as the roduced, etc.	Expenses
1 NONE		
		0.
2		
3		
	1. 22.22	
4 page 2		
Part VIII-B Summary of Program-Related Investments		
Describe the two largest program-related investments made by the foundation during the tax year	on lines 1 and 2.	Amount
1 NONE		
		0.
2		
All other program-related investments. See instructions.		
3		
	======================================	
	2 1.00	
Total Add lines 1 through 3		0.

Pi	Art IX Minimum Investment Return (All domestic foundations in	nust complete th	nis part. Foreign four	ndations,	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable	le, etc., purposes:			
a	Average monthly fair market value of securities			1a	74,025,004.
b	Average of monthly cash balances			1b	760,157.
C	Fair market value of all other assets (see instructions)			1c	
	Total (add lines 1a, b, and c)			1d	74,785,161.
е	Reduction claimed for blockage or other factors reported on lines 1a and			1000	
	1c (attach detailed explanation)	1e	0.	1	
2	Acquisition indebtedness applicable to line 1 assets			2	0.
3	Subtract line 2 from line 1d			3	74,785,161.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater as	mount, see instruc	tions)	4	1,121,777.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3			5	73,663,384.
8	Minimum investment return. Enter 5% (0.05) of line 5			6	3,683,169.
P	Distributable Amount (see instructions) (Section 4942(j)(3) are foreign organizations, check here and do not complete this part.		erating foundations an	d certain	
1	Minimum investment return from Part IX, line 6			1	3,683,169.
2a	Tax on investment income for 2021 from Part V, line 5	2a	58,485.	WIT	
b	Income tax for 2021. (This does not include the tax from Part V.)	2b	4,578.		
C	Add lines 2a and 2b			2c	63,063.
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	3,620,106.
4	Recoveries of amounts treated as qualifying distributions			4	0.
5	Add lines 3 and 4			5	3,620,106.
6	Deduction from distributable amount (see instructions)	***************************************		6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part			7	3,620,106.
P	art XI Qualifying Distributions (see instructions)				5 1
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., pur	poses:			
a	a Expenses, contributions, gifts, etc total from Part I, column (d), line 26			1a	4,477,594.
b	b Program-related investments - total from Part VIII-B			1b	0.
2	74			2	
3	Amounts set aside for specific charitable projects that satisfy the:			100	X
a	a Suitability test (prior IRS approval required)			3a	
b	Cash distribution test (attach the required schedule)			3b	
4 Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII. line 4			4	4.477.594.	

Page 9

Part XII Undistributed Income (see instructions)

1 Distributable amount for 2021 from Part X, line 7 3,620,105.		(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
2 Underhand Rozens II lary, as of the and of 2021 in Einfert amount for 2020 only b Total for prior years: 3 Excess distributions carryover, if any, to 2021; afrom 2016 5 From 2017 6 From 2018 6 From 2019 7 Total of lines 33 through 0 4 Qualifying distributions for 2021 from 2020 8 Applied to 2020, but not more than the 2 a by Applied to undistributed income of prior years (Election required - see instructions) or 1 restate as distributions for occurs to 1 corpus of 1 corpus	1 Distributable amount for 2021 from Part X,	TO J THE ST			2 620 106
a Enter amount for 2020 only b Total for prior years: D. SExess distributions carryover, if any, to 2021: a From 2016 b From 2017 c From 2018 d From 2019 d From					3,620,106.
Steads distributions carryover, if any, to 2021: a From 2016 b From 2017 c From 2018 d From 2019 d From 2020 f Tetal of lines 3 atthrough s 4. Qualifying distributions for 2021 from Part XI, line 4: P-8 4, 4.77, 5.94 a Applied to 2020, but not more than fine 2a b Applied to undistributed income of prior years (Election regired -see instructions) c Treated as distributions out of corpus f From 2019 d From 2019 d From 2020 f Tetal of lines 4 and the second of th				1 150 788	
a Excess distributions carryover, if any, to 2021: a From 2016 b From 2017 c From 2018 d From 2019 f Total of lines 3 phrough e 1 Total of lines 3 phrough e 1 Total of lines 3 phrough e 2 Applied to 2020, but not more than time 2a b Applied to 2020, but not more than time 2a b Applied to 2020, but not more than time 2a b Applied to 2020, but not more than time 2a b Applied to 2020, but not more than time 2a b Applied to 2020, but not more than time 2a b Applied to 2020, but not more than time 2a b Applied to 2020, but not more than time 2a c Textated as distributions out of corpus ((Election required - see instructions) 1 Created as distributions out of corpus ((Election required - see instructions) 2 Created as distributions out of corpus ((Election required - see instructions) 3 , 317 , 806 . 5 Create than the control of the amount of the amount distributed out of corpus of time anount appears in codern (6, the amount anount of the amount appears in codern (6, the amount anount appears in codern (6, the amount				1,133,700.	
3 Excess distributions carryover, if any, to 2021: a From 2016 b From 2017 e From 2019 e From 2020 f Tatal of lines 3s through e 4 Qualifying distributions for 2021 from Part XI, line 4:	g Total for prior years.		0		
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5 Excess distributions carryover applies to 2021 (frin amount appears in octurin (i), the same amount must be shown in column (ii). 6 Eafter the net total of each column as indicated below: A Corpux. Add lines 3f, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b. iline 4b from line 2b. c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b. Taxable amount - see instructions elundistributed income for which the section 4942(a) tax has been previously assessed. d Subtract line 6c from line 6b. Taxable amount - see instructions elundistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instructions of the subtract lines 4a and 5 from line 1. This amount must be distributed in 2022. 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions). 8 Excess distributions carryover from 2016 not applied on line 5 or line 7. 9 Excess distributions carryover from 2016 not applied on line 5 or line 7. D Analysis of line 9: a Excess from 2017 b Excess from 2018 Excess from 2019 Excess from 2020	A A STATE OF THE S	0.			
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A Corpus. Add lines 31, 4c, and 4e. Subtract line 5 b Prior years' undistributed income. Subtract line 4b from line 8b. Center the amount of prior years' undistributed income for which a notice of defliciency has been issued, or on which the section 494(2) tax has been previously assessed d Subtract line 6b. Taxable amount - see instructions e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instructions 1 Undistributed income for 2021. Subtract line 4a from line 2a. Taxable amount - see instructions be distributed in 2022. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022. A Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017	8 Enter the net total of each column as				
b Prior years' undistributed income. Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instr. f Undistributed income for 2021. Subtract line 4a from line 2a. Taxable amount - see instr. f Undistributed income for 2021. Subtract line 4a from line 1. This amount must be distributed in 2022 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(f) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 D Excess distributions carryover from 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: aExcess from 2018 cExcess from 2018 dexcess from 2018 dexcess from 2019 dexcess from 2019 dexcess from 2020.		0.1			
line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2020. Subtract line 4a from line 7a. Taxable amount - see instr. f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022 7 Amounts treated as distributions out of corpus to salisty requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017. b Excess from 2018. c Excess from 2018. c Excess from 2019 d Excess from 2020					
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instructions e Undistributed income for 2021. Subtract line 4a from line 2a. Taxable amount - see instructions f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) Excess distributions carryover from 2016 not applied on line 5 or line 7 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020			0.1		
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assessed d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instr. f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions earryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017. b Excess from 2018. c Excess from 2020. d Excess from 2020.	deficiency has been issued, or on which				
d Subtract line 6c from line 6b. Taxable amount - see instructions e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instr. f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017 b Excess from 2019 d Excess from 2020.			0.		
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f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017. b Excess from 2018 c Excess from 2019 d Excess from 2020				i	
lines 4d and 5 from line 1. This amount must be distributed in 2022 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020	4a from line 2a. Taxable amount - see instr.			0.	
be distributed in 2022 7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017. b Excess from 2018. c Excess from 2020.	f Undistributed income for 2021. Subtract				
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020	lines 4d and 5 from line 1. This amount must	BV0'			
corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020	be distributed in 2022				302,300.
section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7	7 Amounts treated as distributions out of		NV.X.		
may be required - see instructions) 8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020.					
8 Excess distributions carryover from 2016 not applied on line 5 or line 7 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9: a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020.					
not applied on line 5 or line 7 O . 9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a O . 10 Analysis of line 9: a Excess from 2017				4 _ 11 _ 1101	
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a	-		di m Elian M		
Subtract lines 7 and 8 from line 6a	The second secon	υ.			
10 Analysis of line 9: a Excess from 2017					
a Excess from 2017 b Excess from 2018 c Excess from 2019 d Excess from 2020		۷.			
b Excess from 2018 c Excess from 2019 d Excess from 2020		110 110			
d Excess from 2019 dExcess from 2020		x= 3 x -x - 1			
d Excess from 2020					

Part XIII Private Operating Fo	oundations (see in	structions and Part V	-A, question 9)	N/A						
1 a If the foundation has received a ruling or		, , ,								
foundation, and the ruling is effective for	2021, enter the date of	the ruling								
b Check box to indicate whether the found	b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)									
2 a Enter the lesser of the adjusted net Tax year Prior 3 years										
income from Part I or the minimum	(a) 2021	(b) 2020	(c) 2019	(d) 2018	(e) Total					
investment return from Part IX for										
each year listed			45							
b 85% (0.85) of line 2a					_					
c Qualifying distributions from Part XI,										
line 4, for each year listed	1									
d Amounts included in line 2c not										
used directly for active conduct of	1									
exempt activities	1									
e Qualifying distributions made directly										
for active conduct of exempt activities.	1			×						
Subtract line 2d from line 2c	3		1							
3 Complete 3a, b, or c for the alternative test relied upon; a "Assets" alternative test - enter; (1) Value of all assets										
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)										
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part IX, line 6, for each year										
listed c "Support" alternative test - enter;										
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					10					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)		-			*					
(3) Largest amount of support from										
an exempt organization			-							
(4) Gross investment income			+							
Part XIV Supplementary Info	rmation (Comple	te this part only	if the foundation	had \$5 000 or me	ore in secete					
at any time during t			ii tiio ioaiiaatioi	1 1100 40,000 01 111	JIC III 033013					
 Information Regarding Foundation List any managers of the foundation who 		than 20/ of the total cor	tributions resolved by the	, foundation before the ele-	na af amu tay					
year (but only if they have contributed m			inionnous received by the	TOURIDATION DETOTE (116 CIO:	se of any tax					
WILLIAM ALFOND	40,000,000									
	o purp 109/ or more of t	ha staal, of a so-so-stin-	/av an annually laws a subj		-tbi					
b List any managers of the foundation who other entity) of which the foundation has	a 10% or greater intere	ne stock of a corporation est	(or an equally large porti	on of the ownership of a pa	artnersnip or					
NONE										
2 Information Regarding Contribution Check here ► if the foundation of the foundation makes gifts, grants, etc.,	nly makes contributions	to preselected charitable	organizations and does		ests for funds. If					
a The name, address, and telephone num										
SEE STATEMENT 14										
b The form in which applications should b	e submitted and informa	ation and materials they	should include;							
c Any submission deadlines;										
d Any restrictions or limitations on awards	s such as hy neographic	nal areas charitable fields	kinds of institutions or	other factore:						
w may resultations of infiniations of awaits	ouch as by geograpisic	ज्ञा बाच्वंड, जाता।(तप्राट ११५१०)	o, kiilus oi ilisillullolis, Ul	ouid lactors,						

Page 11

Part XIV Supplementary Information (continued) Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual, **Foundation** Purpose of grant or show any relationship to contribution Amount status of any foundation manager Name and address (home or business) recipient or substantial contributor a Paid during the year ALFOND YOUTH & COMMUNITY CENTER GENERAL SUPPORT FOR PC 126 NORTH STREET STEWARDSHIP AND WATERVILLE, ME 04901 MARKETING 30,000. 7 LAKES ALLIANCE PC YCC ALAN CHARLES -137 MAIN STREET MATCHING FUNDRAISING BELGRADE LAKES, ME 04918 CHALLENGE 5,000. BNY MELLON CHARITABLE GIFT FUND UNRESTRICTED 201 WASHINGTON STREET, SUITE 024-0062 BOSTON, MA 02108 120,000. CARRABASSETT VALLEY ACADEMY PC UNRESTRICTED 3197 CARRABASSETT DRIVE CARRABASSETT VALLEY, ME 04947 5,500. COASTAL ENTERPRISES, INC. PC CHILD CARE BUSINESS 30 FEDERAL ST SUITE 100 AB EXPANSION IN THE BRUNSWICK, MB 04011 RIM COUNTIES 100,000. SEE CONTINUATION SHEET(S) 4,327,524. Total **▶** 3a b Approved for future payment BETH ISRAEL CONGREGATION PC LOCAL SUPPORT FOR 291 MAIN STREET DIRECTOR OF EDUCATION WATERVILLE, ME 04903 AT BETH ISRABL 17,500. GREATER EASTPORT ECUMENICAL CHURCHES РC LABOR OF LOVE FOOD ASSOCIATION PANTRY EXPANSION PO BOX 147 EASTPORT, ME 04631 9,100.

▶ 3b

26,600.

Total

Part XV-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated b	usiness income		d by section 512, 513, or 514	(e)
	(a) Business	(b) Amount	(C) Exclu- sion	(d) Amount	Related or exempt function income
1 Program service revenue:	code		code	, mireally	
*	 	· -			
b					
4	\vdash				
4					
f					
g Fees and contracts from government agencies			-		
2 Membership dues and assessments		7.4	\vdash		
3 Interest on savings and temporary cash	1		 		
			14	106 225	
investments 4 Dividends and interest from securities			14	106,225.	
	-		1.4	403,002.	
5 Net rental income or (loss) from real estate:			13 mm		
a Debt-financed property			-		
b Not debt-financed property	-				
6 Net rental income or (loss) from personal property					
7 Other investment income			14	1,218,728.	
8 Gain or (loss) from sales of assets other				100	
than inventory	900099	141,546.	18	4,211,555.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue;					
8			1 1	346	
b				İ	
<u> </u>					
d					
6					
12 Subtotal. Add columns (b), (d), and (e)		141,546.		6,000,310.	0
13 Total. Add line 12, columns (b), (d), and (e)				13	6,141,856
(See worksheet in line 13 instructions to verify calculations.)					0/22/000
				···	
Part XV-B Relationship of Activities t	o the Accom	iplishment of Ex	cempt	Purposes	
Line No. Explain below how each activity for which inco	me is reported in c	olumn (a) of Part YV-A	contribut	ad importantly to the accomp	lichment of
the foundation's exempt purposes (other than					naminalit of
1 NOT APPLICABLE	-,,,				
					
	 				
		 		-	
					

Information Regarding Transfers to and Transactions and Relationships With Noncharitable **Exempt Organizations** Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) Yes No (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? a Transfers from the reporting foundation to a noncharitable exempt organization of: 1a(1) X (2) Other assets X 1a(2) b Other transactions; (1) Sales of assets to a noncharitable exempt organization X 1b(1) (2) Purchases of assets from a noncharitable exempt organization X 1b(2) X (3) Rental of facilities, equipment, or other assets 16(3) (4) Reimbursement arrangements X 1b(4) X (5) Loans or loan guarantees 1b(5) X (6) Performance of services or membership or fundraising solicitations 16(6) c Sharing of facilities, equipment, mailing lists, other assets, or paid employees 10 If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (c) Name of noncharitable exempt organization (a)Line no. (b) Amount involved (d) Description of transfers, transactions, and sharing arrangements N/A 2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule. (a) Name of organization (b) Type of organization (c) Description of relationship N/A Under penalties of perjury, I declare that May the IRS discuss the plate. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge. return with the prepar shown below? See in Sign Here OFFICER X Yes Signature of officer-of trusts Title Date Check Print/Type preparer's name Preparer's signature Date self-employed Paid DANIEL P. DOIRON 10/26/22 P01206204 Preparer Firm's EIN ▶ 01-0448006 Firm's name ►ALBIN, RANDALL **Use Only** Firm's address ▶ PO BOX 445. 130 MIDDLE STREET PORTLAND, ME 04112-0445 Phone no. 207-772-1981

Part IV Capital Gains and Los	sses for Tax on Investment Income				
	describe the kind(s) of property so ick warehouse; or common stock, 2		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a LEGACY VENTURE	V (QP), LLC		P	07/01/08	07/01/21
b LEGACY VENTURE	VI (QP), LLC	·	P	07/01/11	07/01/21
c DEXTER INTERNA	TIONAL EQUITY TE	LLC	P	07/01/12	07/01/21
d DEXTER GLOBAL	EQUITY TE LLC		P	07/01/12	07/01/21
e DEXTER FIXED II	NCOME TE LLC		P	07/01/14	07/01/21
f SPECIAL OPPS F			P	07/01/20	07/01/21
g CLASS ACTION L		DS	P	07/01/21	12/31/21
h DEXTER U.S. EQ			P	07/01/12	
i DEXTER HEDGE F			P	07/01/13	
j PUBLICLY TRADE			D	07/01/17	
k DEXTER REAL AS			P	07/01/12	
DEXTER PRIVATE			P	07/01/13	
m ADJUSTMENT FOR	GAINS INCLUDED	IN UBTI	P	07/01/21	12/31/21
n					
0					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		ı) Gain or (loss) olus (f) minus (g)	
1 020 750	(or unomusio)	pies expelles of sale	(6)		020 750
a 1,029,750. b 930,816.					029,750.
140 040					930,816.
100 000					149,940.
		1,090.			430,855.
f 81,685.		1,090.			-1,090. 81,685.
20					29.
25					35.
1000					19,960.
j 19,960.	_	1,073,828.			186,369.
k 230,299.		1,075,020.			230,299.
267,080.		 			267,080.
m		141,546.			141,546.
n		111/3401			111,5101
0					
	g gain in column (h) and owned by	the foundation on 12/31/69	(I) Lo	sses (from col. (h))	
	(j) Adjusted basis	(k) Excess of col. (i)	Gains (excess	of col. (h) gain over	col. (k),
(i) F.M.V. as of 12/31/69	as of 12/31/69	over col. (j), if any	but r	not less than "-0-")	
a				1,	029,750.
b					930,816.
С					149,940.
d					430,855.
е					-1,090.
f					81,685.
9					29.
h					35.
<u>i</u>					19,960.
j					186,369.
k					230,299.
1			_		267,080.
<u>m</u>		72			141,546.
n					
0				<u> </u>	·
2 Capital gain net income or (net ca	apital loss) { If gain, also ente	er in Part I, line 7 0-" in Part I, line 7	2	2,	811,444.
3 Net short-term capital gain or (los		\ \ \			
if gain, also enter in Part I, line 8, If (loss), enter "-0-" in Part I, line	column (c).	}	3	N/A	

Part XIV Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient show any relationship to Foundation Purpose of grant or Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient EDUCARE CENTRAL MAINE PC UNRESTRICTED 56 DRUMMOND AVE 14,031. WATERVILLE, ME 04901 EDUCARE CENTRAL MAINE ec. PARTNERSHIP BETWEEN 56 DRUMMOND AVE EDUCARE CENTRAL MAINE WATERVILLE, ME 04901 AND THE CHILDREN'S DISCOVERY MUSEUM 7,000. FOUNDATION OF THE MASSACHUSETTS EYE РÇ UNRESTRICTED AND EAR INFIRMARY INC 243 CHARLES STREET BOSTON, MA 02114 50,000. FRIENDS OF QUARRY ROAD PROGRAM DIRECTOR FOR 300 QUARRY ROAD QUARRY ROAD RECREATION WATERVILLE, ME 04901 AREA 50,000. FRIENDS OF QUARRY ROAD PC ROPE TOW CHALLENGE 300 QUARRY ROAD 20,000. WATERVILLE, ME 04901 GOOD SHEPHERD FOOD BANK PĊ PISCATAQUIS REGIONAL 3121 HOTEL ROAD FOOD CENTER AUBURN, ME 04211 40,000. GOVERNOR'S ACADEMY PC PARKER RIVER SCIENCE 1 ELM STREET CENTER BYFIELD, MA 01922 1,001,718. GOVERNOR'S ACADEMY PC UNRESTRICTED 1 ELM STREET BYFIELD, MA 01922 10,000. MAINE GRAIN ALLIANCE PC 2021 KNEADING 42 COURT ST CONFERENCE SCHOLARSHIP SKOWHEGAN, ME 04976 12,500. MASSACHUSETTS GENERAL HOSPITAL PC RESEARCH FUND 55 FRUIT STREET BOSTON, MA 02114 25,000. 4,067,024. Total from continuation sheets

Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient Foundation Purpose of grant or show any relationship to Amount any foundation manager status of contribution Name and address (home or business) or substantial contributor recipient PARTNERS HEALTHCARE SYSTEM INC PC 2021 FELLOWSHIP 116 HUNTINGTON AVENUE, 3RD FLOOR PROGRAM AT THE JOHN R. BOSTON, MA 02116 GRAHAM HEADACHE CENTER 415,978. PENQUIS VALLEY COMMUNITY PLAYGROUND GOV MILO PLAYGROUND COMMITTEE (MSAD 41) PROJECT 48 PRNQUIS DRIVE MILO, ME 04463 28,734. PISCATAQUIS COUNTY ECONOMIC PC MAINE HIGHLANDS DEVELOPMENT COUNCIL INVESTMENT PARTNERSHIP 50 MAYO STREET DOVER-FOXCROFT, ME 04426 40,000. PRESIDENT AND TRUSTERS OF COLBY PC BILL AND JOAN ALFOND COLLEGE MAIN STREET COMMONS 4000 MAYFLOWER HILL (DARE NORTHWARD WATERVILLE, ME 04901 CAMPAIGN) 2,000,000. PRESIDENT AND TRUSTEES OF COLBY PC UNDESIGNATED LIFETIME COLLEGE COMMITMENT (DARE 4000 MAYFLOWER HILL NORTHWARD CAMPAIGN) WATERVILLE, ME 04901 37,730. PROSPERITYME PC CHARTING YOUR COURSE 175 LANCASTER STREET, SUITE 216A PILOT PROGRAM PORTLAND, ME 04101 83,333. THE ESPLANADE ASSOCIATION PĊ ARTIFICIAL TURF FIELD 575 BOYLSTON STREET, SUITE 4R BOSTON, MA 02116 25,000. THOMAS COLLEGE PC BILL AND JOAN ALFOND 180 W. RIVER RD. SCHOLARS GRADUATE WATERVILLE, ME 04901 PROGRAM 45,000. THOMAS COLLEGE PC ENTREPRENEURIAL AND 180 W. RIVER RD. INNOVATION WATERVILLE, ME 04901 PARTNERSHIPS IN WATERVILLE 108,000. UNIVERSITY OF MAINE FOUNDATION PC BLLEN LORING FUND TWO ALUMNI PLACE ORONO, ME 04469 10,000. Total from continuation sheets

Part XIV Supplementary Information Grants and Contributions Paid During the Year (Continuation) Recipient If recipient is an individual, show any relationship to Foundation Purpose of grant or Amount any foundation manager or substantial contributor status of contribution Name and address (home or business) recipient WALDO THEATRE, INC. PC OPEN THE DOORS CAPITAL PO BOX 587, 916 MAIN STREET CAMPAIGN WALDOBORO, ME 04572 43,000. **Total from continuation sheets**

Underpayment of Estimated Tax by Corporations

Attach to the corporation's tax return.

FORM 990-PF

Internal Revenue Service

Name

► Go to www.irs.gov/Form2220 for instructions and the latest information.

OMB No. 1545-0123

THE BILL AND JOAN ALFOND FOUNDATION

Employer Identification number 01-0421806

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

Part I Required Annual Payment						
1 Total tax (see instructions)		[9]		********************	1	58,485.
2 a Personal holding company tax (Schedule PH (Form 1120), lir			2a		-	
b Look-back interest included on line 1 under section 460(b)(2)						
contracts or section 167(g) for depreciation under the income	3 Torec	ast method	2b		-	
Condit for fortered to a final (not instructions)						
c Credit for federal tax paid on fuels (see instructions)	000000		2c			
d Total. Add lines 2a through 2c 3 Subtract line 2d from line 1. If the result is less than \$500, do		complete or file this form.	The corneration		2d	.
		•			3	58,485.
does not owe the penalty 4 Enter the tax shown on the corporation's 2020 income tax rel						
or the tax year was for less than 12 months, skip this line and					4	154,087.
or the any year was for 1005 than 12 months, skip this line and	CITICI	ale amount nom me 3 o	II IIII 3	********************		134,007.
5 Required annual payment. Enter the smaller of line 3 or line	A Iff	he cornoration is required	to skin line 4		1 1	
enter the amount from line 3					5	58,485.
Part II Reasons for Filing - Check the boxes below	ow tha	t apply. If any boxes are o	hecked, the corporal	ion must file Form 2		30/2031
even if it does not owe a penalty. See instructions.			,,			
6 The corporation is using the adjusted seasonal install	ment	method.				
7 X The corporation is using the annualized income instal						
8 X The corporation is a "large corporation" figuring its fir			n the prior year's tax.			
Part III Figuring the Underpayment						11.
	\Box	(8)	(b)	(c)		(d)
9 Installment due dates. Enter in columns (a) through (d) the	П					
15th day of the 4th (Form 990-PF filers: Use 5th month),	ш					
6th, 9th, and 12th months of the corporation's tax year	9	05/15/21	06/15/21	. 09/15/	/21	12/15/21
10 Required installments. If the box on line 6 and/or line 7		Ĭ				
above is checked, enter the amounts from Sch A, line 38. If						
the box on line 8 (but not 6 or 7) is checked, see instructions	1					
for the amounts to enter. If none of these boxes are checked,						
enter 25% (0.25) of line 5 above in each column	10	6,486.	6,486	6,5	574.	14,369.
11 Estimated tax paid or credited for each period. For	Ш					
column (a) only, enter the amount from line 11 on line 15.	Ш					
See instructions	11	17,546.		2,0	000.	15,000.
Complete lines 12 through 18 of one column	1 1	2 1				
before going to the next column.	l. I		4.4.064			
12 Enter amount, if any, from line 18 of the preceding column	12		11,060		574.	16
13 Add lines 11 and 12	13		11,060	0,:	574.	15,000.
14 Add amounts on lines 16 and 17 of the preceding column	14	17 546	11 060		- 17 4	15 000
15 Subtract line 14 from line 13. If zero or less, enter -0-	15	17,546.	11,060	0,:	574.	15,000.
16 If the amount on line 15 is zero, subtract line 13 from line	1.				0.	
14. Otherwise, enter -0- 17 Underpayment. If line 15 is less than or equal to line 10,	16			7 •	<u> </u>	
subtract line 15 from line 10. Then go to line 12 of the next						
natural Othersian and A. Pari 48	17					
18 Overpayment. If line 10 is less than line 15, subtract line 10	"			-		
from line 15. Then go to line 12 of the next column	18	11,060.	4,574	[
Go to Part IV on page 2 to figure the penalty. Do not go to Part I	1 1					

Form 2220 (2021)

Part IV Figuring the Penalty

	L	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19				
Number of days from due date of installment on line 9 to the date shown on line 19	20			=	
21 Number of days on line 20 after 4/15/2021 and before 7/1/2021	21				
22 Underpayment on line 17 x Number of days on line 21 x 3% (0.03)	22	\$	\$	\$	\$
23 Number of days on line 20 after 6/30/2021 and before 10/1/2021	23				
24 Underpayment on line 17 x Number of days on line 23 x 3% (0.03)	24	\$	\$	\$	\$
25 Number of days on line 20 after 9/30/2021 and before 1/1/2022	25				
26 Underpayment on line 17 × Number of days on line 25 × 3% (0.03)	26	\$	\$	\$	\$
27 Number of days on line 20 after 12/31/2021 and before 4/1/2022	27				-
28 Underpayment on line 17 x Number of days on line 27 x 3% (0,03) 385	28	\$	\$	\$	\$
29 Number of days on line 20 after 3/31/2022 and before 7/1/2022	29				
30 Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$	\$
31 Number of days on line 20 after 6/30/2022 and before 10/1/2022	31				
32 Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$	\$
33 Number of days on line 20 after 9/30/2022 and before 1/1/2023	33				
34 Underpayment on line 17 x Number of days on line 33 x %	34	\$	\$	\$	\$
35 Number of days on line 20 after 12/31/2022 and before 3/16/2023	35				
36 Underpayment on line 17 x Number of days on line 35 x %	36	\$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	\$
38 Penalty. Add columns (a) through (d) of line 37. Enter the t		ere and on Form 1120, li		I .	\$ 0.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form 2220 (2021)

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

		(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2018	1a				
bTax year beginning in 2019	1b				
c Tax year beginning in 2020	10				
2 Enter taxable income for each period for the tax year beginning in				-	
2021. See the instructions for the treatment of extraordinary items	2				
		First 4 months	First 6 months	First 9 months	Entire year
3 Enter taxable income for the following periods.			T II ST O III OII II II S	THSUS INCILLIS	Little year
a Tax year beginning in 2018	3a				
A.T	.				
bTax year beginning in 2019	3b	<u> </u>			-
a Tay year hasinains is 2000					
c Tax year beginning in 2020	3c				
Divide the amount in each column on line 1a by the amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the	-				
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the	 				
amount in column (d) on line 3c	6				
(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<u> </u>				_
7 Add lines 4 through 6	7 1				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
bExtraordinary items (see instructions)	9b				37
c Add lines 9a and 9b	9c				
O Figure the tax on the amt on In 9c using the instr for Form			L		
1120, Sch J, line 2, or comparable line of corp's return	10		п		
11a Divide the amount in columns (a) through (c) on line 3a			_		
by the amount in column (d) on line 3a	118			11	
b Divide the amount in columns (a) through (c) on line 3b					"NET TO
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c					W. The state of th
by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10					
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each	ا ـ ا				
payment period. See instructions	15				
40. Enter any athertores for each assessed and Co.	,,				
16 Enter any other taxes for each payment period. See instr.	16		-		
17 Add lines 14 through 16	17				-
18 For each period, enter the same type of credits as allowed	,,				
on Form 2220, lines 1 and 2c. See instructions 19 Total tax after credits. Subtract line 18 from line 17. If	18			<u> </u>	-
	19				
zero or less, enter -0-	19		1		

Part II Annualized Income Installment Method

Form 2220 (2021)

Part II	Annualized Income Installment M					1.00
			(a)	(b)	(c)	(d)
			First 2	First 3	First <u>6</u>	First 9
	tion periods (see instructions)	20	months	months	months	months
	able income for each annualization period. See		244 265	455 500	005 450	4 000 000
instructio	ns for the treatment of extraordinary items	21	311,067.	466,600.	937,450.	1,829,967.
22 Annualiza	tion amounts (see instructions)	22	6.000000	4.000000	2.000000	1.333330
23a Annualize	ed taxable income. Multiply line 21 by line 22	23a	1,866,402.	1.866.400.	1,874,900.	2,439,950.
	nary items (see instructions)	23b				
	23a and 23b	23c	1,866,402.	1.866.400.	1.874.900.	2,439,950.
	e tax on the amount on line 23c using the			_,,		
	ns for Form 1120, Schedule J, line 2,					
	rable line of corporation's return	24	25,943.	25,943.	26,061.	33,915.
	alternative minimum tax (trusts only) for each	<u> </u>				33,323
	period (see instructions)	25	0			
	NAME OF BOOK OF STREET OF STREET					
26 Enter any	other taxes for each payment period. See instr.	26				
27 Total tax	Add lines 24 through 26	27	25,943.	25,943.	26,061.	33,915.
	period, enter the same type of credits as allowed		20/5100	20,5200	20,0020	33,7231
	2220, lines 1 and 2c. See instructions	28				
	after credits. Subtract line 28 from line 27. If					
	ss, enter -0-	29	25,943.	25,943.	26,061.	33,915.
			. ,			
30 Applicable	e percentage	30	25%	50%	75%	100%
			6 406	10 070	10 546	22.045
	line 29 by line 30	31	6,486.	12,972.	19,546.	33,915.
Part III	Required Installments					
Note: Co	mplete lines 32 through 38 of one column		1st	2nd	3rd	4th
before co	ompleting the next column.		installment	installment	installment	installment
32 If only Pa	art I or Part II is completed, enter the amount in					
each col	ımn from line 19 or line 31. If both parts are		!			
•	ed, enter the smaller of the amounts in each					
column f	rom line 19 or line 31	32	6,486.	12,972.	19,546.	33,915.
33 Add the	amounts in all preceding columns of line 38.					
See instr		33		6,486.	12,972.	19,546.
•	i seasonal or annualized income installments.		- 40-	- 40-		
	line 33 from line 32. If zero or less, enter -0-	34	6,486.	6,486.	6,574.	14,369.
	% (0.25) of line 5 on page 1 of Form 2220 in					
	umn. Note: "Large corporations," see the		14 601	14 600	14 601	14 601
	ons for line 10 for the amounts to enter	35	14,621.	14,622.	14,621.	14,621.
	line 38 of the preceding column from line 37 of	36		8,135.	16,271.	24,318.
uis preci	eding column	30		0,133.	10,2/1.	24,310+
37 Add lines	s 35 and 36	37	14,621.	22,757.	30,892.	38,939.
	d installments. Enter the smaller of line 34 or				· · · · · · · · · · · · · · · · · · ·	
line 37 h	ere and on page 1 of Form 2220, line 10.					
			6,486.	6,486.	6,574.	14,369.

Form 2220 (2021)

** ANNUALIZED INCOME INSTALLMENT METHOD USING STANDARD OPTION

FORM 990-PF IN	TEREST	ON	SAVINGS	AND	TEMPOR	RARY	CASH	INV	/ESTME	NTS S	STATEMENT	1
SOURCE					(A) REVENUI ER BOOI		NET	IN	(B) /ESTME COME	NT	(C) ADJUSTED NET INCOME	2
INTEREST INCOME					106,2	225.		1	L03,94	5.		
TOTAL TO PART I	, LINE	3			106,2	225.		1	L03,94	5.		
FORM 990-PF		DIVI	DENDS A	ND I	NTERES	FRO	OM SE	CURI	TIES	5	STATEMENT	2
SOURCE		GRC AMC	OSS DUNT	GA	ITAL INS DENDS		(A) EVENUI R BOO		NET I	B) NVEST- INCOME		
DIVIDENDS FROM VARIOUS SOURCES		463	3,802.		0.		463,8	02.	46	3,457		
TO PART I, LINE	4	463	3,802.		0.	4	463,8	02.	46	3,457	,	

FORM 99	00-PF G	AIN OR (L	oss)	FROM	SALE	OF	ASSETS		STA	rement	r 3
		23			•						
DESCRIE	(A) PTION OF PROPERTY	5					MANNER ACQUIRED		ATE UIRED	DATE	SOLD
LEGACY	VENTURE V (QP),	LLC					PURCHASED	07/	01/08	07/0)1/21
	(B) GROSS SALES PRICE	(C) COST OF OTHER BAS		EX	(D) PENSE SALE	OF	(E)	•	GAIN	(F)	oss
	1,029,750.		0.	,		0.		0.	•	L,029	,750.
DESCRIE	(A) PTION OF PROPERTY					-	MANNER ACQUIRED		ATE UIRED	DATE	SOLI
LEGACY	VENTURE VI (QP),	LLC					PURCHASED	07/	01/11	07/0)1/21
	(B) GROSS SALES PRICE	(C) COST ON OTHER BA		EX	(D) PENSE SALE	OF	(E) DEPREC		GAIN	(F)	oss
	930,816.		0.			0.	-	0.			,816.
DESCRI	(A) PTION OF PROPERTY	?					MANNER ACQUIRED		ATE UIRED	DATE	SOLD
DEXTER TE LLC	INTERNATIONAL EÇ	 QUITY					PURCHASED	07/	01/12	07/0	01/21
	(B) GROSS SALES PRICE	(C) COST O		EX	(D) PENSE	OF	(E)		CATN	(F)	9 0.00
		OTREK BA			SALE		DEPREC -		GAIN	OR LO	
	149,940.		0.	•		0.		0.		149	,940.

DESCRIPT	(A)	_			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
DEXTER G	SLOBAL EQUITY TE	LLC			PURCHASED	07/01/12	07/01/21
	(B)	(C)	(D)		(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE (OF	DEPREC	GAIN	OR LOSS
	430,855.	0.		0.		0.	430,855.
DESCRIPT	(A) TION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
DEXTER F	FIXED INCOME TE	rrc -			PURCHASED	07/01/14	07/01/21
	(B)	(C)	(D)	0.7	(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE (OF.	DEPREC.	GAIN	OR LOSS
	0.	1,090.		0.		0.	-1,090.
DESCRIPT	(A) TION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLI
SPECIAL	OPPS FUND III	_			PURCHASED	07/01/20	07/01/21
	(B)	(C)	(D)		(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE (OF	DEPREC	GAIN	OR LOSS
	81,685.	0.		0.		0.	81,685.
DESCRIPT	(A) TION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
CLASS AC	CTION LITIGATION	_			PURCHASED	07/01/21	12/31/21
	(B) GROSS	(C)	(D)	OΕ	(E)		(F)
	SALES PRICE	COST OR OTHER BASIS	EXPENSE (OF.	DEPREC	. GAIN	OR LOSS
_	29.	0.		0.	,	0.	29.

DESCRIP	(A) TION OF PROPERTY			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
DEXTER	U.S. EQUITY TE L	rc _		PURCHASED	07/01/12	07/01/21
	(B) GROSS	(C) COST OR	(D) EXPENSE OF	(E)		(F)
	SALES PRICE	OTHER BASIS	SALE	DEPREC.	GAIN	OR LOSS
	35.	0.	0	•	0.	35.
DESCRIP	(A) TION OF PROPERTY			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
DEXTER	HEDGE FUND TE LL	c		PURCHASED	07/01/13	07/01/21
	(B)	(C)	(D)	(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	. GAIN	OR LOSS
	19,960.	0.	0	•	0.	19,960.
	(=)					
	(A) PTION OF PROPERTY	_		MANNER ACQUIRED		
	PTION OF PROPERTY LY TRADED SECURIT	TIES	(D)	ACQUIRED	ACQUIRED	07/01/21
	PTION OF PROPERTY	_	(D) EXPENSE OF SALE		ACQUIRED 07/01/17	
	PTION OF PROPERTY LY TRADED SECURIT (B) GROSS	CIES (C) VALUE AT	EXPENSE OF	ACQUIRED (E) DEPREC	ACQUIRED 07/01/17	
PUBLICI	PTION OF PROPERTY (B) GROSS SALES PRICE	(C) VALUE AT TIME OF ACQ. 1,073,828.	EXPENSE OF SALE	ACQUIRED (E) DEPREC MANNER	ACQUIRED 07/01/17 GAIN 0. DATE	07/01/21 (F) OR LOSS
PUBLICI	PTION OF PROPERTY (B) GROSS SALES PRICE 887,459.	(C) VALUE AT TIME OF ACQ. 1,073,828.	EXPENSE OF SALE	ACQUIRED (E) DEPREC MANNER	ACQUIRED 07/01/17 . GAIN 0. DATE ACQUIRED	07/01/21 (F) OR LOSS -186,369.
PUBLICI	PTION OF PROPERTY (B) GROSS SALES PRICE (A) PTION OF PROPERTY REAL ASSETS TE L (B) GROSS	(C) VALUE AT TIME OF ACQ. 1,073,828. LC (C) COST OR	EXPENSE OF SALE (D) EXPENSE OF	ACQUIRED (E) DEPREC MANNER ACQUIRED PURCHASED (E)	ACQUIRED 07/01/17 GAIN 0. DATE ACQUIRED 07/01/12	07/01/21 (F) OR LOSS -186,369. DATE SOLE 07/01/21 (F)
PUBLICI	PTION OF PROPERTY (B) GROSS SALES PRICE (A) PTION OF PROPERTY REAL ASSETS TE L (B)	(C) VALUE AT TIME OF ACQ. 1,073,828.	EXPENSE OF SALE 0	ACQUIRED (E) DEPREC MANNER ACQUIRED PURCHASED (E) DEPREC	ACQUIRED 07/01/17 GAIN 0. DATE ACQUIRED 07/01/12	07/01/2 (F) OR LOSS -186,369 DATE SOL 07/01/2

DESCRIPTION	(A) ON OF PROPERTY				MANNER ACQUIRED		ATE JIR E D	DATE SO)LD
DEXTER PR	IVATE EQUITY T	E LLC			PURCHASED	07/0	01/13	07/01/	21
	(B)	(C) COST OR	(D)	○ E	(E)			(F)	
ł	GROSS SALES PRICE	OTHER BASIS	EXPENSE SALE	OF	DEPREC.	•	GAIN	OR LOSS	3
	267,080.	0.	_	0.		0.		267,08	30.
DESCRIPTION	(A) ON OF PROPERTY	_			MANNER ACQUIRED		ATE JIRED	DATE SO)LD
ADJUSTMEN INCLUDED	T FOR GAINS IN UBTI	9.			PURCHASED	07/0	01/21	12/31/	′21
	(B) GROSS	(C) COST OR	(D) EXPENSE	ΩP	(E)			(F)	
	SALES PRICE	OTHER BASIS	SALE	OF	DEPREC.	•	GAIN	OR LOSS	3
\$4	0.	0.		0.	,	0.			0.
DESCRIPTI	(A) ON OF PROPERTY				MANNER ACQUIRED		ATE JIRED	DATE SO	OLD
PUBLICLY DONATED	TRADED SECURIT	 IES			DONATED	07/	01/93	07/01/	/21
	(B)	(C)	(D)	0.77	(E)			(F)	
,	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF	DEPREC		GAIN	OR LOSS	3
	1,407,735.	7,624.		0 .		0.		L,400,11	11.
NET GAIN	OR LOSS FROM S	ALE OF ASSETS					4	1,353,10	01.
CAPITAL G	AINS DIVIDENDS	FROM PART IV				-			0.

FORM 990-PF	OTHER	INCOME		STATEMENT 4
DESCRIPTION		(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
OTHER INCOME FROM PASS-THRUS	_	1,218,728.	1,180,379	•
TOTAL TO FORM 990-PF, PART I,	LINE 11	1,218,728.	1,180,379	
		£1		1 22
FORM 990-PF	ACCOUNT	ING FEES		STATEMENT 5
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		
TAX PREPARATION	7,920	. 1,980	•	5,940.
TO FORM 990-PF, PG 1, LN 16B	7,920	. 1,980	•	5,940.
			<u>.</u>	
FORM 990-PF C	THER PROFE	SSIONAL FEES		STATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		
DEXTER ENTERPRISES - INVESTMENT ADMINISTRATION DEXTER ENTERPRISES - GRANT	45,176	. 45,176	•	-0.
ADMINISTRATION CONSULTING	135,534 7,396			135,534. 7,396.
TO FORM 990-PF, PG 1, LN 16C	188,106	. 45,176	•	142,930.

FORM 990-PF	TAX	ES		STATEMENT	7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOM	*	
FEDERAL TAXES FOREIGN TAXES OTHER INVESTMENT TAXES	48,000. 22,009. 1,676.	22,009. 1,676.	2		0. 0. 0.
TO FORM 990-PF, PG 1, LN 18	71,685.	23,685.			0.
FORM 990-PF	OTHER E	XPENSES		STATEMENT	8
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOM		
FILING FEES MEMBERSHIP FEES INVESTMENT MANAGEMENT FEES OTHER DEDUCTIONS FROM	35. 1,008. 75.	0. 0. 75.	٥	1,00	35. 08. 0.
FLOW-THRU ENTITIES CHARITABLE DEDUCTIONS FROM	342,096.	·			0.
FLOW-THRU ENTITIES NONDEDUCTIBLE EXPENSES FROM	157.	0.		15	57.
FLOW-THRU ENTITIES INVESTMENT INTEREST FROM FLOW-THRU ENTITIES	6,934. 6,176.	0. 5,673.			0.
TO FORM 990-PF, PG 1, LN 23	356,481.	280,807.		1,20	
FORM 990-PF	CORPORAT	E STOCK		STATEMENT	9
DESCRIPTION		ВО	OK VALUE	FAIR MARKET	r
BERKSHIRE HATHAWAY COMMON STE BERKSHIRE HATHAWAY COMMON ST ST JOE COMPANY COMMON STOCK		73,351. 38,478. 221,992.	28,391,70 4,047,56 608,98	63.	
TOTAL TO FORM 990-PF, PART I	I, LINE 10B		333,821.	33,048,25	<u> </u>

FORM 990-PF	THER INVESTMENTS		STATEMENT 10
DESCRIPTION	VALUATION METHOD	BOOK WALLE	FAIR MARKET
DESCRIPTION	METHOD	BOOK VALUE	VALUE
LEGACY VENTURE FUNDS V & VI	COST	1,376,406.	4,275,372.
REALTY ASSOCIATES FUND VIII	COST	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-,,
CORPORATION		232,367.	0.
DEXTER GLOBAL EQUITY TE, LLC	COST	7,386,665.	10,618,298.
DEXTER INTERNATIONAL EQUITY TE,	LLC COST	3,293,515.	3,613,198.
DEXTER REAL ASSETS TE, LLC	COST		•
(PORTFOLIO 2)		1,866,297.	3,078,861.
DEXTER US EQUITY TE, LLC	COST	965,980.	
DEXTER HEDGE FUND TE, LLC	COST	13,843,456.	15,857,358.
DEXTER PRIVATE EQUITY TE, LLC	COST		
(PORTFOLIO 2)		976,619.	2,046,195
THE FAIRHOLME PARTNERSHIP, LP	COST	141,521.	84,638
DEXTER FIXED INCOME TE LLC	COST	1,057,327.	1,180,666.
DEXTER REAL ASSETS TE, LLC	COST	84	
(PORTFOLIO 3)		474,656.	655,816
SPECIAL OPPORTUNITIES FUNDS	COST	0.	155,725.
TOTAL TO FORM 990-PF, PART II, I	INE 13	31,614,809.	42,843,333.
	RNING PART VI-A,		STATEMENT 11
	STRIBUTION STATEM		2 Intiminat

EXPLANATION

DISTRIBUTIONS WERE MADE TO THE BNY MELLON CHARITABLE GIFT FUND. THE PRIVATE FOUNDATION TREATED THOSE DISRIBUTIONS AS QUALIFYING DISTRIBUTIONS, AS DISCLOSED IN PART XV. THE BNY MELLON CHARITABLE GIFT FUND IS THE OWNER OF THE FUNDS DISTRIBUTED AND HAS ULTIMATE CONTROL OVER THE INCOME AND ASSETS OF THE FUNDS.

FORM 990-PF	EXPLANATION CONCERNING PART VI-A, LINE 12	STATEMENT 12
	SECTION 170(C)(2)(B) STATEMENT	

EXPLANATION

DISQUALIFIED PERSONS WITH RESPECT TO THE FOUNDATION INTEND TO USE THEIR ADVISORY PRIVILEDGES TO DIRECT DISTRIBUTIONS FROM THE DONOR ADVISED FUND TO ACCOMPLISH PURPOSES DESCRIBED IN SECTION 170(C)(2)(B).

FORM 990-PF P.		OF OFFICERS, DIRECTORS FOUNDATION MANAGERS			STATEMENT 13	
NAME AND ADDRESS		TITLE AND AVRG HRS/W			EMPLOYEE BEN PLAN CONTRIB	
JOAN ALFOND 14 OTIS PLACE BOSTON, MA 02108		VICE PRES, 7.50	TREAS, D	IRECTOF		0.
GREGORY POWELL (SEE EXPLANTN) TWO MONUMENT SQUARE PORTLAND, ME 04101		SECRETARY 1.50		0.	0.	0.
WILLIAM ALFOND 14 OTIS PLACE BOSTON, MA 02108		PRESIDENT, 12.50	DIRECTOR	0.	0.	0.
KENDEN ALFOND TWO MONUMENT SQUARE PORTLAND, ME 04101		DIRECTOR 1.00		0.	0.	0.
JUSTIN ALFOND TWO MONUMENT SQUARE PORTLAND, ME 04101		DIRECTOR 1.00		0.	0.	0.
REIS ALFOND 925 PARK AVENUE, AP NEW YORK, NY 10028	т 9/10в	DIRECTOR 1.00		0.	0.	0.
TOTALS INCLUDED ON	990-PF, PAGE 6	, PART VII		0.	0.	0.

FORM 990-PF

GRANT APPLICATION SUBMISSION INFORMATION
PART XIV, LINES 2A THROUGH 2D

STATEMENT

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NAME AND ADDRESS OF PERSON TO WHOM APPLICATIONS SHOULD BE SUBMITTED

THE BILL & JOAN ALFOND FOUNDATION, C/O DEXTER ENTERPRISES TWO MONUMENT SQUARE PORTLAND, ME 04101

TELEPHONE NUMBER

207-828-7999

FORM AND CONTENT OF APPLICATIONS

APPLICANTS SHOULD SUBMIT THEIR REQUESTS AS FOLLOWS: (1) A BRIEF (1-3 PAGE) LETTER DESCRIBING THE PROJECT, DRIVE OR CAMPAIGN. THIS SHOULD INCLUDE A STATEMENT OF NEED, NUMBER OF PEOPLE BENEFITED, GEOGRAPHIC AREA SERVED, TOTAL FUND RAISING GOAL, STRATEGY AND AMOUNT REQUESTED FROM THE FOUNDATION, (2) CAPITAL CAMPAIGNS AND SPECIAL PROJECTS SHOULD ALSO INCLUDE A BUDGET, (3) ORGANIZATIONS SHOULD ENCLOSE A COPY OF THEIR 501(C)(3) DETERMINATION LETTER, (4) OTHER SUPPORTING MATERIAL.

ANY SUBMISSION DEADLINES

NO SUBMISSION DEADLINES.

RESTRICTIONS AND LIMITATIONS ON AWARDS

THE FOUNDATION CONTRIBUTES TO ORGANIZATIONS IN THE FIELD OF HIGHER EDUCATION. THE FOUNDATION ALSO CONTRIBUTES TO WORTHY CHARITIES WITHIN ITS PRINCIPAL AREA OF GEOGRAPHIC INTEREST.

WHEN CONSIDERING MAJOR GRANTS, THE FOUNDATION NORMALLY REQUIRES THAT THE GRANTEE RAISE MATCHING FUNDS FROM OTHER ORGANIZATIONS AND INDIVIDUALS.

GENERAL EXPLANATION

STATEMENT 15

FORM/LINE IDENTIFIER AND DESCRIPTION/RETURN REFERENCE

990-PF, PART VIII - OFFICER COMPENSATION

EXPLANATION:

GREGORY POWELL IS AN EMPLOYEE OF DEXTER ENTERPRISES, LLC. DEXTER ENTERPRISES, LLC IS COMPENSATED UNDER A MANAGEMENT CONTRACT WITH THE FOUNDATION. SEE STATEMENT 6 FOR DEXTER ENTERPRISES, LLC INFORMATION.