Form **990-PF**

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation ▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service For calendar year 2021 or tax year beginning and ending Name of foundation A Employer identification number Cianbro Charitable Foundation 22-3020020 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number P.O. Box 1000 207-487-3311 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here Pittsfield, ME 04967 G Check all that apply: Initial return Initial return of a former public charity **D** 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: Cash X Accrual If the foundation is in a 60-month termination Other (specify) (from Part II, col. (c), line 16) under section 507(b)(1)(B), check here ...▶ 17,869,856. (Part I, column (d), must be on cash basis.) ▶\$ Part I Analysis of Revenue and Expenses (c) Adjusted net (d) Disbursements for charitable purposes (a) Revenue and (b) Net investment (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books income income (cash basis only) 4,345,000. Contributions, gifts, grants, etc., received N/A2 Check if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 141,010. 141,010. Statement 4 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 764,615. 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a 3,832,357. 764,615. 7 Capital gain net income (from Part IV, line 2) Net short-term capital gain Income modifications Gross sales less returns 10a and allowances b Less: Cost of goods sold c Gross profit or (loss) 1,748. 0. Statement 11 Other income 5,252,373. 905.625. 12 Total. Add lines 1 through 11 0. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees Administrative Expenses 3,350. 1,117. 2,233. **b** Accounting fees Stmt 3 c Other professional fees Stmt 4 38,333. 38,333. 0. 17 Interest Taxes Stmt 5 3,717. 3,717. 0. 18 Depreciation and depletion 19 20 Occupancy 21 Travel, conferences, and meetings 22 Printing and publications 23 Other expenses Stmt 6 4,429. 0. 0. 24 Total operating and administrative <u>49,</u>829. <u>2,</u>233. 43,167. expenses. Add lines 13 through 23 152,500. 157,500. 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 202,329 159,733. Add lines 24 and 25 43,167. 27 Subtract line 26 from line 12: 5,050,044 **a** Excess of revenue over expenses and disbursements 862,458. b Net investment income (if negative, enter -0-) N/A

123501 12-10-21 LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-PF** (2021)

c Adjusted net income (if negative, enter -0-)

Cash - non-interest-barring 2 Cash - non-interest-barring 2 Savings and temporary cash investments 392,383. 5,113,831. 5,113,831. 3 Accounts routidable Less dilivacion for fordatiful accounts Please received the process of the company o	P	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	
2 Servings and temporary cash investments 2 Accounts receivable	_		column should be for end-or-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value
2 Accounts receivable		1	Cash - non-interest-bearing			
Less allowance for doubtful accounts 200,000.		2	Savings and temporary cash investments	392,383.	5,113,831.	5,113,831.
Pricipies receivable 200,000.		3	Accounts receivable			
Secretaria personal						
Secretaria personal		4	Pledges receivable ► 200,000.			
5 6 Receivable due from officers, directors, trustees, and other disqualified persons				2,000,000.	200,000.	200,000.
6 Receivables due from officers, directors, trustess, and other discussified persons		5			,	<u>, </u>
8 8 Investments - corporate brokes						
The rectan actions received:		ľ				
Bit Preventions of scale or use		7				
Box Brown		<i>'</i>				
Prepaid expenses and deferred charges 90,111.		١,				
b Investments - corporate stock c investments - corporate bonds Stmt 8 925,056. 1,651,895. 1,641,162.	ets	8	Inventories for sale or use			
b Investments - corporate stock c investments - corporate bonds Stmt 8 925,056. 1,651,895. 1,641,162.	SS	9		00 111	0	
Investments - corporate bonds	1	104				7 504 005
11		b	Investments - corporate stock Stmt /			
Less scennibled dependance		C	Investments - corporate bonds Stmt 8	925,056.	1,651,895.	1,641,162.
1 Investments - mortgage loans		11	Investments - land, buildings, and equipment: basis			
14 Land, buildings, and equipment basis Lass xear mailand digneciation Lass xear mailand d			Less: accumulated depreciation			
Land, buildings, and equipment basis		12	Investments - mortgage loans			
Land, buildings, and equipment basis		13	Investments - other Stmt 9	2,976,389.	3,206,470.	3,329,968.
15 Other assets (describe 16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item 1)		14	Land, buildings, and equipment: basis			
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, term 1) 9,984,500. 15,029,544. 17,869,856. 17 Accounts payable and accrued expenses 235,000. 230,000. 18 Grants payable 235,000. 230,000. 20 Loans from officers, directors, frustees, and other disqualified persons 21 Mortgages and other notes payable 22 Other liabilities (describe			Less: accumulated depreciation			
Instructions. Also, see page 1, Item		15	Other assets (describe)			
Total liabilities and net assets or fund balances Total net assets or fund balances Part III Analysis of Changes in Net Assets or Fund Balances Part III Analysis of Changes in Net Assets or Fund Balances Part III Analysis of Changes in Net Assets or Fund Balances Part III Part		16	Total assets (to be completed by all filers - see the			
18 Grants payable 235,000 230,000			instructions. Also, see page 1, item I)	9,984,500.	15,029,544.	17,869,856.
19 Deferred revenue 20 Loans from officers, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable 22 22 235,000 . 230,000 .		17	Accounts payable and accrued expenses			
Begger Deferred revenue 20 Loans from offices, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable 22 Other liabilities (describe		18	Grants payable	235,000.	230,000.	
20 Loans from officers, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable 22 Other liabilities (describe ▶ 23 Total liabilities (add lines 17 through 22) 23 Total liabilities (add lines 17 through 22) 23 Total liabilities (add lines 17 through 22) 24 Net assets without donor restrictions 25 Net assets with donor restrictions 26 Net assets with donor restrictions 27 Paid-in or capital surplus, or land, bldg,, and equipment fund 28 Retained earnings, accumulated income, endowment, or other funds 29 Total net assets or fund balances 30 Total liabilities and net assets/fund balances 4 Net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) 20 Enter amount from Part I, line 27a 30 Other increases not included in line 2 (itemize) ▶ 4 Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) ▶ 5 Decreases not included in line 2 (itemize) ▶ 5 Decreases not included in line 2 (itemize) ▶ 5 Decreases not included in line 2 (itemize) ▶ 5 Decreases not included in line 2 (itemize) ▶ 5 Decreases not included in line 2 (itemize) ▶ 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part III, column (b), line 29 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29 7 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	Ŋ	40				
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Foundations that follow FASB ASC 958, check here and complete lines 24, 25, 29, and 30. 24 Net assets with donor restrictions 5 Net assets with donor restrictions Foundations that do not follow FASB ASC 958, check here founds and complete lines 26 through 30. 26 Capital stock, trust principal, or current funds 27 Paid-in or capital surplus, or land, bldg., and equipment fund 28 Retained earnings, accumulated income, endowment, or other funds 29 Total net assets or fund balances 9,749,500. 14,799,544. Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a 3 Other increases not included in line 2 (itemize) Add lines 1, 2, and 3 5 Decreases not included in line 2 (itemize) 5 O. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part III, column (b), line 29 6 14,799,544.	Ë	22				
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				mn (h) line 20		14 799 544
	<u>-</u>	ıvıdı	THE CASSES OF THING DATABLES AT SHEET OF YEAR (THIS 4 HITHUS HITE 3) - PAIL II, COID	(U), IIIIG ZJ	0	

Part IV Capital Gains a	nd Losses for Tax on In	vestment Incom	ne					. ugu u
(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)				P - Purc D - Dona	cquired hase ation	(c) Date acc (mo., day,		(d) Date sold (mo., day, yr.)
1a Publicly Traded	l Securities - S	hort Term			P			
ь Publicly Traded	l Securities - L	ong Term			P			
c Capital Gains D	ividends							
d								
e								
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other plus expense of				(h) Gain ((e) plus (f	or (loss)) minus (ç	g))
a 2,228,505.		1,97	3,837					254,668.
ь 1,558,025.		1,09	3,905					464,120.
c 45,827.			-					45,827.
d								-
е								
	g gain in column (h) and owned by	the foundation on 12/31	1/69.		(1) Gains (Col.	(h) gain r	minus
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of c over col. (j), if				. (k), but not Losses (fr	less than	-0-) or
a								254,668.
b								
C								464,120. 45,827.
d								
e								
Part I, line 8	oital loss)	nd (6): s), enter -0- in		} 2 } 3			N/A	764,615.
Part V Excise Tax Base	ed on Investment Incom	ne (Section 4940	(a), 494	0(b), oı	r 4948 -	see insti	ruction	ıs)
1a Exempt operating foundations d	escribed in section 4940(d)(2), che	ck here 🕨 🔲 and	l enter "N/A	on line 1				
Date of ruling or determination I	etter: (at	tach copy of letter if ne	cessary - s	see instru	ctions)			11,988.
b All other domestic foundations e	enter 1.39% (0.0139) of line 27b. Ex	kempt foreign organizati	ons,					
enter 4% (0.04) of Part I, line 12	2, col. (b)							
2 Tax under section 511 (domesti	c section 4947(a)(1) trusts and tax	able foundations only; ot	thers, enter	r -0-)		2		0.
3 Add lines 1 and 2						3		11,988.
4 Subtitle A (income) tax (domest	ic section 4947(a)(1) trusts and tax	able foundations only; o	others, ente	er -0-)		. 4		0.
5 Tax based on investment incom	ne. Subtract line 4 from line 3. If ze	ero or less, enter -0				5		11,988.
6 Credits/Payments:			_					
a 2021 estimated tax payments ar	nd 2020 overpayment credited to 20)21 6a			6,419			
b Exempt foreign organizations - tax withheld at source 6b 0.								
c Tax paid with application for extension of time to file (Form 8868) 6c 0.								
d Backup withholding erroneously withheld 6d 0.								
7 Total credits and payments. Add lines 6a through 6d					7		6,419.	
8 Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached					. 8		0.	
9 Tax due. If the total of lines 5 ar	nd 8 is more than 7, enter amount	owed				9		5,569.
	than the total of lines 5 and 8, enter					10		
11 Enter the amount of line 10 to be: Credited to 2022 estimated tax								
			_				Fo	orm 990-PF (2021)

Га	II VI-A	Statements negarating Activities			
1a	During the	tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in		Yes	
	any politica	al campaign?	1a		X
b	Did it spen	d more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition	1b		Х
		ver is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
		by the foundation in connection with the activities.			
		ındation file Form 1120-POL for this year?	1c		X
d		mount (if any) of tax on political expenditures (section 4955) imposed during the year:			
		e foundation. > \$ (2) On foundation managers. > \$ 0 .			
е		eimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
		▶ \$0.			
2	Has the for	undation engaged in any activities that have not previously been reported to the IRS?	2		X
	•	ach a detailed description of the activities.			
3		undation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or			
		other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
		indation have unrelated business gross income of \$1,000 or more during the year?	4a		X
		s it filed a tax return on Form 990-T for this year? N/A	4b		L
5		a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
		ach the statement required by General Instruction T.			
6	Are the rec	uirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
		age in the governing instrument, or			
	-	legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law			
	remain in t	he governing instrument?	6	Х	
7	Did the fou	indation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	7	Х	
8a		tates to which the foundation reports or with which it is registered. See instructions.			
	ME				
b		er is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			
		te as required by General Instruction G? If "No," attach explanation	8b	Х	
9		dation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar			
		or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII	9		<u>X</u>
		rsons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	10		Х
11	-	e during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
		2(b)(13)? If "Yes," attach schedule. See instructions	11		<u> X</u>
12		indation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
		ach statement. See instructions	12		<u> X</u>
13		indation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website ac	Idress > N/A	400	2.2	
14		are in care of ▶ Donna Jacques Telephone no. ▶ (207)		-33	11_
		▶ 101 Cianbro Square, Pittsfield, ME ZIP+4 ▶ 04	967		_
15		47(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here		, _ ▶	•
		he amount of tax-exempt interest received or accrued during the year 15		/A	
16		e during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
		or other financial account in a foreign country?	16		X
		structions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign cou				
		Foi	rm 990)-PF	(2021)

Form 990-PF (2021) Cianbro Charitable Foundation 22-30 Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required	20020		Page 5
File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.	,	Yes	No
1a During the year, did the foundation (either directly or indirectly):			
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		Х
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
a disqualified person?	1a(2)		Х
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			Х
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1		Х
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?			
(6) Agree to pay money or property to a government official? (Exception. Check "No"	1a(5)		Х
if the foundation agreed to make a grant to or to employ the official for a period after			
termination of government service, if terminating within 90 days.)	1a(6)		Х
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions N/P	1b		
c Organizations relying on a current notice regarding disaster assistance, check here			
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
before the first day of the tax year beginning in 2021?	1d		Х
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines			
6d and 6e) for tax year(s) beginning before 2021?	2a		Х
If "Yes," list the years > , , , , ,			
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
statement - see instructions.) ${f N}/{m R}$	2b		
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.			
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a		Х
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after			
May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
Schedule C, to determine if the foundation had excess business holdings in 2021.) N/A	3b		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?			Х
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b		Х
	Form 990	-PF	(2021

Form 990-PF (2021) Cianbro Charitable Foundary VI-B Statements Regarding Activities for Which F			22-3020	020	l	Page 6
5a During the year, did the foundation pay or incur any amount to:	•	i (continu	<i>aca</i>)		Yes	No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	1 4945(e))?			5a(1)		X
(2) Influence the outcome of any specific public election (see section 4955); o						
any voter registration drive?				5a(2)		Х
(3) Provide a grant to an individual for travel, study, or other similar purposes'	?			5a(3)	Х	-
(4) Provide a grant to an organization other than a charitable, etc., organization						
4945(d)(4)(A)? See instructions				5a(4)		Х
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or f	or				
the prevention of cruelty to children or animals?				5a(5)		Х
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	der the exceptions described i	n Regulations				
section 53.4945 or in a current notice regarding disaster assistance? See instru	ıctions			5b		X
c Organizations relying on a current notice regarding disaster assistance, check h						
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr						
expenditure responsibility for the grant?				5d		
If "Yes," attach the statement required by Regulations section 53.4945-5(d).						
6a Did the foundation, during the year, receive any funds, directly or indirectly, to	pay premiums on					
a personal benefit contract?				6a		X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal benefit contract?			6b		X
If "Yes" to 6b, file Form 8870.						
7a At any time during the tax year, was the foundation a party to a prohibited tax s	helter transaction?			7a		X
b If "Yes," did the foundation receive any proceeds or have any net income attribu				7b		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$						
excess parachute payment(s) during the year?				8		Х
Part VII Information About Officers, Directors, Truster Paid Employees, and Contractors	es, Foundation Mar	nagers, Highly				
1 List all officers, directors, trustees, and foundation managers and the	neir compensation.					
	(b) Title, and average hours per week devoted	(c) Compensation	(d) Contributions to employee benefit plan and deferred	0.00	(e) Exp	ense
(a) Name and address	hòurs per week devoted to position	(If not paid, enter -0-)	and deferred compensation	is a	ccount, allowa	other nces
Peter G. Vigue	Trustee	Since o ,	compendation			
P.O. Box 1000						
Pittsfield, ME 04967	1.00	0.	0	.		0.
	Trustee					
P.O. Box 1000						
Pittsfield, ME 04967	1.00	0.	0	.		0.
	Trustee					
P.O. Box 1000						
Pittsfield, ME 04967	1.00	0.	0	.		0.
·						
2 Compensation of five highest-paid employees (other than those inc		enter "NONE."				
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plan and deferred	a a	(e) Exp ccount, allowa	other
NONE	devoted to position		compensation	+	anowa	1003
1101112						
				+		
				+		
				+		
				+		
Total number of other employees paid over \$50,000	1	1		Γ'		0
2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2			For	m 99 0	0-PF	(2021)

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Part VII	Information About Officers, Directors, Trustees, Foundation Manage Paid Employees, and Contractors (continued)	rs, Highly	
3 Five highest	-paid independent contractors for professional services. If none, enter "NONE."		
	(a) Name and address of each person paid more than \$50,000 (kg) Type of service	(c) Compensation
NO:	NE		
Total number of	others receiving over \$50,000 for professional services		▶ 0
	Summary of Direct Charitable Activities		
	in's four largest direct charitable activities during the tax year. Include relevant statistical information st zations and other beneficiaries served, conferences convened, research papers produced, etc.	ıch as the	Expenses
1 N/.			
	••		
2			
_			
3			
4			
D. IVIII D			
	Summary of Program-Related Investments		A
37 /	largest program-related investments made by the foundation during the tax year on lines 1 and 2.		Amount
1N/.	A		
2			
	n-related investments. See instructions.		
3			
Total. Add lines	1 through 3		0.
			Form 990-PF (2021)

P	Part IX Minimum Investment Return (All domestic foundations must complete this part.	Foreign foun	dations, s	see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
а	Average monthly fair market value of securities		1a	10,953,828.
	Average of monthly cash balances		1b	997,737.
	Fair market value of all other assets (see instructions)		1c	
	Total (add lines 1a, b, and c)		1d	11,951,565.
	Reduction claimed for blockage or other factors reported on lines 1a and			
	1c (attach detailed explanation) 1e	0.		
2	Acquisition indebtedness applicable to line 1 assets		2	0.
3	Subtract line 2 from line 1d		3	11,951,565.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)		4	179,273.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3		5	11,772,292.
6	Minimum investment return. Enter 5% (0.05) of line 5		6	588,615.
P	Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating f		d certain	•
	foreign organizations, check here 🕨 🔃 and do not complete this part.)			
1	Minimum investment return from Part IX, line 6		1	588,615.
2a	Tax on investment income for 2021 from Part V, line 5 2a 1	1,988.		
b				
C	Add lines 2a and 2b		2c	11,988.
3	Distributable amount before adjustments. Subtract line 2c from line 1		3	576,627.
4	Recoveries of amounts treated as qualifying distributions		4	1,000.
5	Add lines 3 and 4		5	577,627.
6	Deduction from distributable amount (see instructions)		6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1		7	577,627.
P	Part XI Qualifying Distributions (see instructions)			
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
а			1a	159,733.
b	b Program-related investments - total from Part VIII-B			0.
2				
3	· · · · · · · · · · · · · · · · · · ·			
а	Suitability test (prior IRS approval required)		3a	
b	• · · · · · · · · · · · · · · · · · · ·		3b	
4	4 Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4			159,733.
	<u>-</u>		•	Form 990-PF (2021)

Cianbro Charitable Foundation

Part XII Undistributed Income (see instructions)

Cianbro Charitable Foundation

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X,	35.743	round prior to 2020	2020	2021
line 7				577,627.
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only			0.	
b Total for prior years:		0.		
Excess distributions carryover, if any, to 2021:		0.		
a From 2016 61,967.				
b From 2017 17,467.				
c From 2018				
d From 2019 15,167.				
e From 2020				
f Total of lines 3a through e	94,601.			
4 Qualifying distributions for 2021 from				
Part XI, line 4: ►\$ 159,733.				
a Applied to 2020, but not more than line 2a			0.	
b Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
d Applied to 2021 distributable amount				159,733.
e Remaining amount distributed out of corpus	0.			
Excess distributions carryover applied to 2021 (If an amount appears in column (d), the same amount must be shown in column (a).)	94,601.			94,601.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	0.			
b Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'		-		
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed		0.		
d Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2020. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2021. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2022				323,293.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2016	_			
not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2022.	0.			
Subtract lines 7 and 8 from line 6a	0.			
10 Analysis of line 9: a Excess from 2017				
b Excess from 2018				
c Excess from 2019				
d Excess from 2020				
e Excess from 2021				

123581 12-10-21

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Form 990-PF (2021) Cianbro	Charitable	Foundation			20020 Page 10
Part XIII Private Operating Fo	oundations (see in	structions and Part V	-A, question 9)	N/A	
1 a If the foundation has received a ruling or					
foundation, and the ruling is effective for	2021, enter the date of	the ruling	▶ ∟		
b Check box to indicate whether the found		ng foundation described		4942(j)(3) or 4942(j)	942(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years	1	_
income from Part I or the minimum	(a) 2021	(b) 2020	(c) 2019	(d) 2018	(e) Total
investment return from Part IX for					
each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI,					
line 4, for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities.					
Subtract line 2d from line 2c Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter: (1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part IX, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income					
Part XIV Supplementary Info	rmation (Comple	te this part only	if the foundation	had \$5,000 or mo	re in assets
at any time during tl	ne year-see instr	uctions.)			
1 Information Regarding Foundation	n Managers:				
a List any managers of the foundation who year (but only if they have contributed managers)			tributions received by the	foundation before the clos	e of any tax
None					
b List any managers of the foundation who other entity) of which the foundation has			(or an equally large portion	on of the ownership of a pa	artnership or
None					
2 Information Regarding Contribution	on, Grant, Gift, Loan	Scholarship, etc., Pi	ograms:		
	nly makes contributions	to preselected charitable	organizations and does i	not accept unsolicited requ b, c, and d.	ests for funds. If
a The name, address, and telephone numb					
See Statement 10					
b The form in which applications should b	e submitted and informa	tion and materials they s	hould include:		
c Any submission deadlines:					
d Any restrictions or limitations on awards	s, such as by geographic	al areas, charitable fields	, kinds of institutions, or	other factors:	

Part XIV Supplementary Information 3 Grants and Contributions Paid During the		Payment		
Recipient	If recipient is an individual,		Dumass of such as	
Name and address (home or business)	show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year		·		
GC Maine Education Foundation	None	PC	Education	
88 Whitten Road				
ugusta, ME 04330				5,000
merican Heart Association	None	PC	Medical	
1 US Route 1, Suite M ortland, ME 04074				5,000
				·
aine Central Institute 95 Main Street	None	PC	Education	
Pittsfield, ME 04967				6,000
ine Tree Council - Boy Scouts of	None	PC	Boy Scouts	
merica .46 Plains Road				
Raymond, ME 04071				10,000
lympia Snowe Women's Leadership	None	PC	Education	
Institute				
One Canal Plaza, Suite 501 Portland, ME 04101				1,000
Total See C	ontinuation shee	t(s)	► 3a	157,500
b Approved for future payment				
he Cianbro Companies Scholarship	None	PC	Education	
.O. Box 1000 ittsfield, ME 04967				75,000
Total			> 3b	75,000 rm 990-PF (202

Part XV-A Analysis of Income-Producing Activities

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Enter gross amounts unless otherwise indicated.	Unrelated business income			ded by section 512, 513, or 514	(e)		
Enter gross amounts amous otherwise maleatear	(a)	(b)	(C) Exclu-	(d)	Related or exempt		
1 Program service revenue:	Business code	Amount	sion code	Amount	function income		
a							
b							
c							
d							
e							
f							
g Fees and contracts from government agencies							
2 Membership dues and assessments							
3 Interest on savings and temporary cash investments							
4 Dividends and interest from securities			14	141,010.			
5 Net rental income or (loss) from real estate:							
a Debt-financed property							
b Not debt-financed property							
6 Net rental income or (loss) from personal							
property							
7 Other investment income							
8 Gain or (loss) from sales of assets other							
than inventory			18	764,615.			
9 Net income or (loss) from special events							
10 Gross profit or (loss) from sales of inventory							
11 Other revenue:							
a Returned Grants					1,000.		
Nondividend							
c Distributions					748.		
d							
e							
12 Subtotal. Add columns (b), (d), and (e)		0		905,625.	1,748.		
13 Total. Add line 12, columns (b), (d), and (e)		·····		13	907,373.		
(See worksheet in line 13 instructions to verify calculations.)							

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).								
11a	Grant returned by grantee.								
11b	Nondividend distributions are considerd a return of capital and not								
	taxable investment income.								

Form **990-PF** (2021)

Form 99			ro Charit						020020	Pa	ge 13
Part :	XVI	Information Re Exempt Organ		isfers to a	nd Tran	sactions a	nd Relationsh	ips With Noncl	naritable		
1 Dic	the or	ganization directly or indi		of the followin	ng with any	other organization	on described in sect	ion 501(c)		Yes	No
		n section 501(c)(3) organ			-	_					
•		from the reporting founda	•		-	-					
					-				1a(1)		Х
		assets									Х
		sactions:									
(1)	Sales	of assets to a noncharita	ble exempt organiza	ation					1b(1)		X
		ases of assets from a no									Х
(3)	Renta	l of facilities, equipment,	or other assets						1b(3)		X
(4)	Reiml	bursement arrangements							1b(4)		Х
(5)	Loans	or loan guarantees							1b(5)		X
٠,		rmance of services or me	•	-							<u> </u>
		facilities, equipment, ma									X
		ver to any of the above is								sets,	
		s given by the reporting for			ed less than	i fair market vall	ie in any transaction	or sharing arrangem	ent, snow in		
(a) Line n) the value of the goods, (b) Amount involved	· · · · · · · · · · · · · · · · · · ·	of noncharitable	a avamnt or	ganization	(d) Description	n of transfers, transactions	. and showing aw		4.0
(a) Lille II	0.	(b) Amount involved	(c) Name o	N/A	e exempt of	gariization	(u) Descriptio	n or transfers, transactions	s, and snaring arr	angemen	ıs
	+			11/17							
			-								
2a Is 1	he four	ndation directly or indirec	tly affiliated with, or	related to, one	e or more ta	x-exempt organi	izations described				_
ins	section	501(c) (other than sectio	n 501(c)(3)) or in se	ection 527?					Yes	X	No
b If "	Yes," co	mplete the following sch				- ((a) Description of our	ati a markita		
		(a) Name of org	janization		(b) Type	of organization		(c) Description of rela	ationsnip		
		N/A									
	Under	penalties of perjury, I declare t	that I have examined this	s return, including	ı g accompanyir	ng schedules and st	tatements, and to the be	est of my knowledge	May the IDC	diaaaa N	
Sign	and be	lief, it is true, correct, and com	nplete. Declaration of pro	eparer (other than	taxpayer) is b	ased on all informa	tion of which preparer h	nas any knowledge.	May the IRS return with the shown below	e prepare	er
Here								X Yes		No	
	Sign	ature of officer or trustee	;		Date	9	Title				
		Print/Type preparer's na	ame	Preparer's s	ignature		Date	Check if I	PTIN		
		Barbara J.	McGuan,					self- employed			
Paid							P00219				
Prepa		Thin shall be both but the finite for the finite fo				-05232	82				
Use (JNIY	F: 1 11 5 = -						1			
		Firm's address ▶ PO	Box 1100)							

Form **990-PF** (2021)

Phone no. (207)775-2387

Portland, ME 04104-1100

Part XIV Supplementary Information Grants and Contributions Paid During the Year (Continuation) If recipient is an individual, Recipient show any relationship to Foundation Purpose of grant or Amount status of contribution any foundation manager Name and address (home or business) recipient or substantial contributor Forest Society of Maine None PC Conservation 115 Franklin Street, 3rd Floor Bangor, ME 04401 5,000. The Cianbro Companies Scholarship None PC Education P.O. Box 1000 Pittsfield, ME 04967 64,000. PC Katahdin Area Boy Scouts, BSA None Boy Scouts P.O. Box 1869 Bangor, ME 04402 12,500. Educate Maine None PC Education 482 Congress Street, Suite 303 Portland, ME 04101 10,000. The Nature Conservancy None PC Conservation 14 Maine Street, Suite 401 Brunswick, ME 04011 20,000. FocusMaine None PC Education 128 State Street, Suite 101 Augusta, ME 04033 5,000. Gulf of Maine Research Institute PC Education None 350 Commercial Street Portland, ME 04101 5,000. Sarah's House None PC Human Services 346 Maine Road Holden, ME 04429 500. Junior Achievement of Maine None PC Education 565 Congress Street, Suite 306 Portland, ME 04101 3,500. The Engineering Center Education None PC Education Trust One Walnut Street Boston, MA 02108 5,000. 130,500. Total from continuation sheets

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Employer identification number

2021

Cianbro Charitable Foundation 22-3020020 Organization type (check one): Filers of: Section: Form 990 or 990-EZ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization X 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

religious, charitable, etc., contributions totaling \$5,000 or more during the year ______ > \$

is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

"N/A" in column (b) instead of the contributor name and address), II, and III.

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021)

Name of organization Employer identification number

Cianbro Charitable Foundation

22-3020020

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	The Cianbro Companies 101 Cianbro Square Pittsfield, ME 04967	\$4,345,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Occupation (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021) Page **3**

Name of organization

Employer identification number

Cianbro Charitable Foundation

22-3020020

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	

Name of organization **Employer identification number** Cianbro Charitable Foundation 22-3020020 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (d) Description of how gift is held (c) Use of gift Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Clambio Chalicable For					
Form 990-PF I	Dividend	s and Inter	est from Secu	ırities	Statement 1
Source	Gross Amount	Capital Gains Dividend	Revenue		
Capital Gain Distributions	45,827	. 45,82	7. (0. 0	•
Interest and Dividends	141,010	•	0. 141,010	141,010	•
To Part I, line 4	186,837	45,82	7. 141,010	141,010	·
Form 990-PF		Other I	ncome		Statement 2
Description			(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
			4 000		
	ions		1,000. 748.	0. 0.	
Returned Grants Nondividend Distribut: Total to Form 990-PF,		line 11			
Nondividend Distribut: Total to Form 990-PF,			1,748.	0.	Statement 2
Nondividend Distribut: Total to Form 990-PF,		line 11	1,748.	0.	Statement 3
Nondividend Distribut: Total to Form 990-PF, Form 990-PF		Accounti: (a) Expenses	1,748.	0. 0. (c) Adjusted	(d) Charitable
Nondividend Distribut: Total to Form 990-PF, Form 990-PF Description		Accounti: (a) Expenses	748. 1,748. ng Fees (b) Net Invest-	(c) Adjusted Net Income	(d) Charitable
Nondividend Distribut: Total to Form 990-PF, Form 990-PF Description Accountant Fees	Part I,	Accounting (a) Expenses Per Books	748. 1,748. ng Fees (b) Net Investment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Nondividend Distribut: Total to Form 990-PF, Form 990-PF Description Accountant Fees To Form 990-PF, Pg 1,	Part I,	Accounting (a) Expenses Per Books 3,350.	748. 1,748. ng Fees (b) Net Investment Income 1,117. 1,117.	(c) Adjusted Net Income	(d) Charitable Purposes
Nondividend Distribut: Total to Form 990-PF, Form 990-PF Description Accountant Fees To Form 990-PF, Pg 1, Form 990-PF	Part I,	Accounting (a) Expenses Per Books 3,350. 3,350.	748. 1,748. ng Fees (b) Net Investment Income 1,117 1,117 sional Fees (b) Net Invest-	(c) Adjusted Net Income	(d) Charitable Purposes 2,233. 2,233. Statement 4 (d) Charitable
Nondividend Distribut:	Part I,	(a) Expenses Per Books 3,350. 3,350. ther Profes (a) Expenses	748. 1,748. ng Fees (b) Net Investment Income 1,117 1,117 sional Fees (b) Net Invest-	(c) Adjusted Net Income (c) Adjusted Net Income	(d) Charitable Purposes 2,233. 2,233. Statement 4 (d) Charitable

Form 990-PF	Tax	es	Statement 5		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Foreign Taxes	3,717.	3,717.		0.	
To Form 990-PF, Pg 1, ln 18	3,717.	3,717.		0.	
Form 990-PF	Other Expenses		Statement 6		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
Miscellaneous Expenses	4,429.	0.		0.	

Form 990-PF

Statement 7

Description	Book Value	Fair Market Value
925 SHRS AON PLC SHS CL A COM USD0.01(AON)	218,668.	278,018.
630 SHRS ACCENTURE PLC (ACN)	124,236.	
1500 SHRS ABBVIE INC COM USD0.01(ABBV)	129,125.	203,100.
237 SHRS ALPHABET INC CAP STK CL C (GOOG)	302,838.	
895 SHRS AMERICAN EXPRESS CO COM USD0.20(AXP)	117,322.	146,422.
1233 SHRS AMETEK INC COM (AME)	136,418.	
525 SHRS AMGEN INC (AMGN)	98,871.	
1230 SHRS BERKSHIRE HATHAWAY INC COM USD0.0033	50,011.	110,100.
CLASS B (BRKB)	247,716.	367,770.
830 SHRS BROADRIDGE FINANCIAL SOLUTION INC	247,710.	307,770.
USD0.01 (BR)	115,414.	151,741.
500 SHRS BROADCOM INC COM (AVGO)	184,303.	
1365 SHRS CDW CORP COM USD0.01(CDW)	171,655.	
2535 SHRS CVS HEALTH CORPORATION COM	220,864.	261,511.
445 SHRS DANAHER CORPORATION COM(DHR)	36,070.	
880 SHRS DOVER CORP COM USD1.00(DOV)	111,884.	
930 SHRS EXPEDITORS INTERNATIONAL OF WASHINGTON	111,004.	139,000.
INC (EXPD)	104 507	124,890.
· · · · · · · · · · · · · · · · · · ·	124,527.	124,090.
780 SHRS META PLATFORMS INC CLASS A COMMON STOCK	100 FF2	262 252
(FB)	188,552.	
5440 SHRS HP INC COM(HPQ)	117,339.	204,925.
745 SHRS HONEYWELL INTERNATIONAL INC COM USD1	106 000	155 240
(HON)	106,923.	
650 SHRS JPMORGAN CHASE & CO (JPM)	43,387.	102,928.
1775 SHRS JOHNSON &JOHNSON COM USD1.00(JNJ)	251,349.	303,649.
1215 SHRS L3HARRIS TECHNOLOGIES INC COM(LHX)	276,842.	259,087.
820 SHRS LABORATORY CORP AMER HLDGS COM	223,915.	257,652.
324 SHRS LAM RESEARCH CORP COM USD0.001 (LRCX)		233,005.
480 SHRS MASTERCARD INCORPORATED CL A (MA)	55,459.	
590 SHRS MICROSOFT CORP(MSFT)	44,585.	
480 SHRS NVIDIA CORPORATION COM(NVDA)	44,071.	141,173.
925 SHRS OSHKOSH CORP(OSK)	92,410.	104,257.
3265 SHRS PFIZER INC (PFE)	114,927.	
1160 SHRS POLARIS INC COM (PII)	111,667.	127,496.
2475 SHRS RAYTHEON TECHNOLOGIES CORP COM (RTX)	184,340.	212,999.
450 SHRS S&P GLOBAL INC COM (SPGI)	106,836.	212,369.
530 SHRS THERMO FISHER SCIENTIFIC INC(TMO)	175,622.	353,637.
635 SHRS UNITEDHEALTH GROUP INC(UNH)	192,552.	318,859.
300 SHRS ZOETIS INC (ZTS)	38,658.	73,209.
Total to Form 990-PF, Part II, line 10b	4,857,348.	7,584,895.

Corporate Stock

Form 990-PF Co	orporate Bonds		Statement 8
Description		Book Value	Fair Market Value
44000 SHRS BROADCOM CORP/BROADCOM	CAYMAN	44,014.	44,033
100000 SHRS BIOGEN INC NOTE CALL I	MAKE WHOLE	101,312.	102,141
75000 SHRS JPMORGAN CHASE &CO NOTI	3	75,169.	77,039
100000 SHRS UNION PAC CORP NOTE CA	ALL MAKE WHOLE	101,345.	101,871
200000 SHRS FISERV INC NOTE CALL I	MAKE WHOLE	210,276.	209,088
170000 SHRS BANK AMER CORP MTN		182,882.	180,749
100000 SHRS GILEAD SCIENCES INC NO	OTE CALL MAKE		
WHOLE		103,506.	105,135
55000 SHRS PARKER-HANNIFIN CORP NO	OTE CALL MAKE		
WHOLE		55,770.	56,833
135000 SHRS ANTHEM INC NOTE CALL I	MAKE WHOLE	144,266.	142,646
170000 SHRS ORACLE CORP NOTE CALL	MAKE WHOLE	180,088.	176,576
170000 SHRS VMWARE INC NOTE CALL I 115000 SHRS COMCAST CORP NEW NOTE		188,309.	185,195
WHOLE		128,478.	125,605
130000 SHRS D R HORTON INC NOTE CA	ALL MAKE WHOLE	136,480.	134,251
Total to Form 990-PF, Part II, lin	ne 10c =	1,651,895.	1,641,162
Form 990-PF Otl	ner Investments		Statement 9
Description	Valuation Method	Book Value	Fair Market Value
42588.745 SHRS BAILLIE GIFFORD EMERG MRKTS EO INSTL (BGEGX)	COST	1.060.934.	1.040.443

Description	Method	Book Value	Value
42588.745 SHRS BAILLIE GIFFORD	COST	1 060 034	1 040 443
EMERG MRKTS EQ INSTL (BGEGX) 22641.365 SHRS WCM FOCUSED INTL	COST	1,060,934.	1,040,443.
GROWTH FUND INSTL (WCMIX)		463,250.	626,713.
8890 SHRS INVESCO EXCH TRD SLF IDX	COST	000 201	104 601
FD TR BULSHS 2025 CB (BSCP) 9280 SHRS INVESCO EXCH TRD SLF IDX	COST	200,381.	194,691.
FD TR BULSHS 2024 CB (BSCO)	CODI	205,547.	202,582.
9280 SHRS INVESCO EXCH TRD SLF IDX	COST	·	•
FD TR BULSHS 2023 CB (BSCN)	GO GE	202,558.	199,149.
7290 SHRS INVESCO EXCH TRD SLF IDX FD TR BULSHS 2022 CB (BSCM)	COST	158,747.	155,933.
18036 SHRS J P MORGAN	COST	130,717	133,333.
EXCHANGE-TRADED FD ULTRA SHRT INC			
(JPST)		915,053.	910,457.
Total to Form 990-PF, Part II, line 13	3	3,206,470.	3,329,968.

Form 990-PF Grant Application Submission Information Statement 10 Part XIV, Lines 2a through 2d

Name and Address of Person to Whom Applications Should be Submitted

Donna Jacques 101 Cianbro Square Pittsfield, ME 04967

Telephone Number

(207)487 - 3311

Form and Content of Applications

Recipients request in writing grants for their charity which must promote charitable, scientific, literary and/or educational purposes.

Any Submission Deadlines

None

Restrictions and Limitations on Awards

Require proof of Section 501(c)(3) exemption.

Name and Address of Person to Whom Applications Should be Submitted

Donna Jacques 101 Cianbro Square Pittsfield, ME 04967

Telephone Number Name of Grant Program

Cianbro Companies Scholarship Fund (207)487-3311

Form and Content of Applications

Information regarding the applicant's grades and extracurricular activities is submitted to the Foundation along with an essay. The Foundation can be contacted for specific instructions.

Any Submission Deadlines

None

Restrictions and Limitations on Awards

Awards are restricted to the children of Cianbro Corporation employees and are awarded to the highest scoring applicants as determined in the areas of scholastic achievement, extra curricular activity, and community service.