### Form **990-PF**

## Filed pursuant to Notice 2004-35 Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service JUL 1, 2022 and ending JUN 30, 2023 For calendar year 2022 or tax year beginning Name of foundation A Employer identification number Bangor Theological Seminary 01-0211484 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number 97 India Street 207-774-5212 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here 04101 Portland, ME G Check all that apply: Initial return Initial return of a former public charity **D** 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: Cash X Accrual If the foundation is in a 60-month termination Other (specify) (from Part II, col. (c), line 16) under section 507(b)(1)(B), check here ... 19, 264, 884. (Part I, column (d), must be on cash basis.) Part I Analysis of Revenue and Expenses (d) Disbursements for charitable purposes (a) Revenue and (c) Adjusted net (b) Net investment (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books income income (cash basis only) 46,593. Contributions, gifts, grants, etc., received ...... 2 Check if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 372,091. 372,091. 372,091. Statement Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) -1,017,088. Statement 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a ..... 4,637,850. 368,730. 7 Capital gain net income (from Part IV, line 2) 0. Net short-term capital gain Income modifications .... Gross sales less returns 10a and allowances b Less: Cost of goods sold c Gross profit or (loss) 131,383. 38,002. Statement 0. 11 Other income -467,021. 740,821. 410,093. 12 Total. Add lines 1 through 11 144,891. 0. 0. 144,891. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages ..... 253,847. 37.268**.** 0. 216,579.  $62,\overline{277}$ 0. 0. 62,277. 15 Pension plans, employee benefits ..... 3,979. 3,979**.** 0. 0. 16a Legal fees Stmt 4 Administrative Expenses 43,032.6,294. 6,294. 36,738. **b** Accounting fees Stmt 5 c Other professional fees Stmt 6 185,849. 70.397. 70,397. 133,647. 17 Interest Taxes Stmt 7 13,418. 0. 0. 13,418. 18 734. Depreciation and depletion 0. 734. 19 96,270. 100,606. 0. 0. Occupancy 20 21 Travel, conferences, and meetings 20,382. 0. 0، 20,382. 22 Printing and publications ..... 23 Other expenses Stmt 8 96,338. 96,338. 0. 0. 24 Total operating and administrative 114,693. 921,017 76,691. 828,855. expenses. Add lines 13 through 23 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 114,693. Add lines 24 and 25 921,017 76,691. 828,855. 27 Subtract line 26 from line 12: -1,388,038**a** Excess of revenue over expenses and disbursements 664,130. **b Net investment income** (if negative, enter -0-) 295,400. c Adjusted net income (if negative, enter -0-)

LHA For Paperwork Reduction Act Notice, see instructions.

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P	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End of	
	ui t	column should be for end-of-year amounts only.	(a) Book Value	( <b>b)</b> Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing	28,299.	29,060.	29,060.
	2	Savings and temporary cash investments	1,203,694.	1,269,784.	1,269,784.
		Accounts receivable			
		Less: allowance for doubtful accounts			
	4	Pledges receivable 1,709.			
	-	Less: allowance for doubtful accounts	4,657.	1,709.	1,709.
	5	Grants receivable	,	,	,
	6	Receivables due from officers, directors, trustees, and other			
	·	disqualified persons			
	7				
	'	Other notes and loans receivable	200,000.	0.	0.
	0		200,000.	•	
Assets	0	Inventories for sale or use Prepaid expenses and deferred charges	8,000.	34,594.	34,594.
Ass		Investments - U.S. and state government obligations Stmt 11	825,762.	1,216,606.	1,216,606.
`			9,532,451.	10,229,986.	10,229,986.
	D	Investments - corporate stock Stmt 12	3,403,746.	3,360,874.	3,360,874.
		Investments - corporate bonds Stmt 13	3,403,740.	3,300,074.	3,300,074.
	11	Investments - land, buildings, and equipment: basis			
		Less: accumulated depreciation			
		Investments - mortgage loans	477 010	0	
	13	Investments - other	477,218.	0.	0.
	14	Land, buildings, and equipment: basis 12,356.  Less: accumulated depreciation Stmt 10 8,540.	4 550	2 016	2 01 6
		Less: accumulated depreciation SCMC 10 8,540.	4,550.	3,816.	3,816.
	15	Other assets (describe Statement 14)	2,536,353.	3,118,455.	3,118,455.
	16	Total assets (to be completed by all filers - see the	10 004 530	10 064 004	10 064 004
_		instructions. Also, see page 1, item I)	18,224,730.	19,264,884.	19,264,884.
		Accounts payable and accrued expenses	1,008.	5,072.	
		Grants payable	4 051	C 05C	
es		Deferred revenue	4,251.	6,056.	
Ħ		Loans from officers, directors, trustees, and other disqualified persons			
Liabilities	21	Mortgages and other notes payable	0	041 147	
_	22	Other liabilities (describe Statement 15)	0.	241,147.	
			F 2F0	252 275	
_	23	Total liabilities (add lines 17 through 22)	5,259.	252,275.	
		Foundations that follow FASB ASC 958, check here			
es		and complete lines 24, 25, 29, and 30.	4 026 476	4 225 265	
auc		Net assets without donor restrictions	4,036,476.	4,225,365.	
3al	25	Net assets with donor restrictions	14,182,995.	14,787,244.	
or Fund Balanc		Foundations that do not follow FASB ASC 958, check here			
Ē		and complete lines 26 through 30.			
ō	26	Capital stock, trust principal, or current funds			
ets	27	Paid-in or capital surplus, or land, bldg., and equipment fund			
Ass	28	Retained earnings, accumulated income, endowment, or other funds	10 010 451	10 010 600	
Net Assets	29	Total net assets or fund balances	18,219,471.	19,012,609.	
Z			10 004 530	10 064 004	
	30	Total liabilities and net assets/fund balances	18,224,730.	19,264,884.	
P	art	Analysis of Changes in Net Assets or Fund Ba	lances		
_	Total	not accord or fund halanoog at haginning of year. Part II. column (a) line (	20		
		net assets or fund balances at beginning of year - Part II, column (a), line 2 t agree with end-of-year figure reported on prior year's return)		1	18,219,471.
				I . I	-1,388,038.
		amount from Part I, line 27a rincreases not included in line 2 (itemize)	Q00 C+-	atement 9 3	2,181,176.
		: 4 O 4 O			19,012,609.
		nnes 1, 2, and 3 eases not included in line 2 (itemize)		5	19,012,009.
		net assets or fund balances at end of year (line 4 minus line 5) - Part II, col	lumn (h) line 20		19,012,609.
<u>-</u>	ı olal	Tiot assets of futil balances at one of year (fille 4 fillings fille 3) - Falt II, Col	iumm (D), iiilo 23		Form <b>990-PF</b> (2022)

	gor Theological S					0.	I-021.	L404	Page 3
Part IV Capital Gains	and Losses for Tax on Inv	vestment In	come						
	the kind(s) of property sold (for exan arehouse; or common stock, 200 shs.			( <b>b)</b> Ho P - D -	ow acquired Purchase Donation	(c) Date a (mo., da	acquired ay, yr.)	( <b>d)</b> Date (mo., da	
1a Publicy Traded	Securities - LT								
	Securities - ST								
С									
d									
е									
(e) Gross sales price	(f) Depreciation allowed (or allowable)		r other basi ense of sale				ain or (loss) (f) minus (		
a 3,232,247.		2 ,	,821,6	540.				410,	,607.
b 1,405,603.		1,	,447,4	180.				-41,	,877.
С									
d									
_ e									
Complete only for assets showing	ng gain in column (h) and owned by th	he foundation on	12/31/69.			(I) Gains (Co	ol. (h) gain	minus	
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69		ss of col. (i) I. (j), if any		С	ol. (k), but n Losses (	ot less than from col. (h		
a								410,	,607.
b								-41,	,877.
С									
d									
e									
2 Capital gain net income or (net ca	apital loss) $\left\{ egin{array}{l}  ext{If gain, also enter} \  ext{If (loss), enter -0-} \end{array}  ight.$	in Part I, line 7 in Part I, line 7		}	2			368,	,730.
, ,	ss) as defined in sections 1222(5) and, column (c). See instructions. If (loss	` '		}	2			<b>– 4</b> 1	,877.
Part V   Excise Tax Bas	sed on Investment Incom	e (Section 4	1940(a).	4940(b)	or 4948	- see ins	truction	ns) <u>+ + ,</u>	. 0 7 7 6
	described in section 4940(d)(2), chec		1 7.	r "N/A" on I				,	
Date of ruling or determination	. , , ,	***				1		9	,231.
•	enter 1.39% (0.0139) of line 27b. Exe			ary - Scc ii	iisti uutioiis)	<b>}</b>			2311
	12, col. (b)								
	tic section 4947(a)(1) trusts and taxal								0.
								9.	,231.
	stic section 4947(a)(1) trusts and taxa								0.
	<b>me</b> . Subtract line 4 from line 3. If zer			,	/	5		9 ,	,231.
6 Credits/Payments:		··, -··						<u> </u>	
	and 2021 overpayment credited to 202	22	6a		11,50	0.			
	tax withheld at source		6b			0.			
	ktension of time to file (Form 8868)		6c			0.			
	ly withheld		6d			0.			
7 Total credits and payments. Ad						7		11,	,500.
	ment of estimated tax. Check here							<u> </u>	0.
	and 8 is more than 7, enter <b>amount o</b>								
	e than the total of lines 5 and 8, enter							2,	,269.
	be: Credited to 2023 estimated tax			2,269					0.

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Г	III VI-A Sta	terrients negarang Activities					
1a	During the tax year,	, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene	in		Yes	No	
	any political campa	ign?		1a		_X_	
b	Did it spend more t	han \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the defin	tion	1b		X	
	If the answer is "Ye	s" to <b>1a</b> or <b>1b</b> , attach a detailed description of the activities and copies of any materials published or					
	distributed by the fo	oundation in connection with the activities.					
C	Did the foundation	file Form 1120-POL for this year?		1c		_X_	
d	I Enter the amount (i	f any) of tax on political expenditures (section 4955) imposed during the year:					
	(1) On the foundat	ion. \$ 0 . (2) On foundation managers. \$ 0 .					
е	Enter the reimburse	ement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation					
	managers. \$ _	<u>0.</u>					
2		engaged in any activities that have not previously been reported to the IRS?		2		<u> X</u>	
	,	tailed description of the activities.					
3		made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, o					
		nilar instruments? If "Yes," attach a conformed copy of the changes		3		_ <u>X</u> _	
		have unrelated business gross income of \$1,000 or more during the year?		4a		X	
		a tax return on <b>Form 990-T</b> for this year?		4b			
5		tion, termination, dissolution, or substantial contraction during the year?		5		X	
		statement required by General Instruction T.					
6	•	ts of section 508(e) (relating to sections 4941 through 4945) satisfied either:					
	, , ,	e governing instrument, or	_				
		on that effectively amends the governing instrument so that no mandatory directions that conflict with the state		6		Х	
_	remain in the governing instrument?						
7	Did the foundation	have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV $$		7	X		
_							
8a		which the foundation reports or with which it is registered. See instructions.					
	ME	The Property of the Control of the C					
D		s" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)		٥,	Х		
•		uired by General Instruction G? If "No," attach explanation		8b	Λ		
9		aiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for cale			Х		
40		x year beginning in 2022? See the instructions for Part XIII. If "Yes," complete Part XIII		9			
10		come substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		10		^	
11		the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of				х	
10		? If "Yes," attach schedule. See instructions make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory pr		11			
12				4.0		х	
10	,	ement. See instructions		12 13	Х		
10		comply with the public inspection requirements for its annual returns and exemption application?  www.thebtscenter.org			71		
11			. 207-77	4 - 5	212		
14		India Street, Portland, ME	ZIP+4 04		212		
15		nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here		<u> </u>		$\overline{\Box}$	
10			15	N	/A	ш	
16		int of tax-exempt interest received or accrued during the year	10	7/	Yes	No	
10		Consider a country of foreign according		16	. 55	X	
	•	tinancial account in a foreign country? s for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the		"			
	foreign country	5 to choopsions and ming requirements for time at rotal fire. If 105, which the hand of the					
	. c. o.g.i. country		For	m <b>99</b> 0	)-PF	(2022)	
			. •.			,	

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Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required  File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a During the year, did the foundation (either directly or indirectly):			110
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)		х
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
a disqualified person?	1a(2)		х
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?		Х	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	4 (4)	X	
(5) Transfer any income or assets to a disqualified person (or make any of either available	1(1)		
for the benefit or use of a disqualified person)?	1a(5)		х
(6) Agree to pay money or property to a government official? (Exception. Check "No"			
if the foundation agreed to make a grant to or to employ the official for a period after			
termination of government service, if terminating within 90 days.)	1a(6)		х
<b>b</b> If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations	12(2)		
section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		Х
c Organizations relying on a current notice regarding disaster assistance, check here			
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
before the first day of the tax year beginning in 2022?	1d		Х
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a At the end of tax year 2022, did the foundation have any undistributed income (Part XII, lines			
6d and 6e) for tax year(s) beginning before 2022?	2a		х
If "Yes," list the years			
b Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect			
valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to <b>all</b> years listed, answer "No" and attach			
	N/A 2b		
c If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.			
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
during the year?	3a		Х
b If "Yes," did it have excess business holdings in 2022 as a result of (1) any purchase by the foundation or disqualified persons after			
May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720,			
Schedule C, to determine if the foundation had excess business holdings in 2022.)	N/A 3b		
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?			Х
<b>b</b> Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
had not been removed from jeopardy before the first day of the tax year beginning in 2022?	4b		Х
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Part VI-B   Statements Regar	ding Activities for Which I	Form 4720 May Be R	equired <sub>(contin</sub>	ued)			
<b>5a</b> During the year, did the foundation pay	or incur any amount to:					Yes	No
(1) Carry on propaganda, or otherwise	attempt to influence legislation (section	on 4945(e))?			5a(1)		X
(2) Influence the outcome of any speci	fic public election (see section 4955);	or to carry on, directly or indire	ectly,				
any voter registration drive?					5a(2)		X
(3) Provide a grant to an individual for					5a(3)		X
(4) Provide a grant to an organization of							
					5a(4)		X
(5) Provide for any purpose other than	, , ,	, , ,			- (=)		37
	n or animals?				5a(5)		Х
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did a				NT / 7\	FL		
section 53.4945 or in a current notice re					5b		
c Organizations relying on a current notice regarding disaster assistance, check here d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained							
expenditure responsibility for the grant?  N/A							
If "Yes," attach the statement required by Regulations section 53.4945-5(d).							
<b>6a</b> Did the foundation, during the year, reco	· ·	pay premiums on					
a personal benefit contract?	, , ,				6a		Х
<b>b</b> Did the foundation, during the year, pay					6b		Х
If "Yes" to 6b, file Form 8870.							
7a At any time during the tax year, was the	foundation a party to a prohibited tax	shelter transaction?			7a		Х
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?  b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction?  N/A							
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or							
excess parachute payment(s) during the	e year?				8		X
Part VII Information About Paid Employees, a	t Officers, Directors, Trust	ees, Foundation Mar	nagers, Highly				
1 List all officers, directors, trustees,		their compensation					
		(b) Title, and average	(c) Compensation	(d) Contributions to		( <b>e)</b> Exp	ense
(a) Name and	address	hours per week devoted to position	(If not paid, enter -0-)	(d) Contributions to employee benefit plan and deferred compensation	s a	ccount, allowar	other
		to position	Citter 0 )	Compensation		anowai	1000
		7					
See Statement 16		7	118,948.	25,944	.		0.
		4					
					-		
		-					
		-					
2 Compensation of five highest-paid	employees (other than those in	Luded on line 1). If none.	enter "NONE."				
				(d) Contributions to		(e) Exp	ense
(a) Name and address of each empl	oyee paid more than \$50,000	<b>(b)</b> Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plan and deferred compensation	s a	ccount, allowar	other
Nicole Diroff		Program Direc	tor	Compensation		anowai	1000
	tland, ME 04101	32.00	72,700.	9,595	.		0.
Kanval Ahmed	-	Operations Ma		·			
97 India Street, Por	tland, ME 04101	33.00	49,862.	7,159	.		0.
Aram Mitchell		Dir. of Partn	erships &	Formati	.qn		
97 India Street, Por	tland, ME 04101	32.00	50,200.	6,360	•		0.
					$\perp$		
		4					
Total number of other employees paid over	\$50,000				001	<u> </u>	0

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3 Five highest-paid independent contractors for professional services. If none, enter "NONE."	
(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
NONE	
Total number of others receiving over \$50,000 for professional services	<u>0</u>
Part VIII-A Summary of Direct Charitable Activities	1
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
Activity One: Leadership Formation	
See Statement 20 Summary of Direct Charitable Activities.	259,213.
Activity Two: Applied Research	
See Statement 20 Summary of Direct Charitable Activities.	177,787.
Activity Three: Public Conversations and Public Ritual	
	175 505
See Statement 20 Summary of Direct Charitable Activities.	175,585.
Activity Four: Convocation	_
See Statement 20 Summary of Direct Charitable Activities.	130,338.
Part VIII-B   Summary of Program-Related Investments	130,330.
Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1	7.11.104.111
•	
See Statement 17	100,000.
2	•
See Statement 18	100,000.
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3	200,000.
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P	art IX Minimum Investment Return (All domestic foundation	ons must complete this part	. Foreign fo	undations	s, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out char	itable, etc., purposes:			
а	Average monthly fair market value of securities			1a	16,997,327.
b	Average of monthly cash balances			1b	1,203,407.
C	Fair market value of all other assets (see instructions)			1c	0.
d	Total (add lines 1a, b, and c)			1d	18,200,734.
е	Reduction claimed for blockage or other factors reported on lines 1a and				
	1c (attach detailed explanation)	. 1e	0.		
2	Acquisition indebtedness applicable to line 1 assets			2	0.
3	Subtract line 2 from line 1d			3	18,200,734.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greate	er amount, see instructions)		4	273,011.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3			5	17,927,723.
6	Minimum investment return. Enter 5% (0.05) of line 5		6	896,386.	
P	art X Distributable Amount (see instructions) (Section 4942(	i)(3) and (j)(5) private operating	foundations	and certair	1
	foreign organizations, check here $oxed{X}$ and do not complete this	part.)			
1	Minimum investment return from Part IX, line 6			1	
2a	Tax on investment income for 2022 from Part V, line 5	2a			
b	Income tax for 2022. (This does not include the tax from Part V.)	2b			
C	Add lines 2a and 2b			2c	
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	
4	Recoveries of amounts treated as qualifying distributions			4	
5	Add lines 3 and 4			5	
6	Deduction from distributable amount (see instructions)			6	
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on	Part XII, line 1		7	
P	art XI Qualifying Distributions (see instructions)				
1	Amounts paid (including administrative expenses) to accomplish charitable, etc.,	•			
а	Expenses, contributions, gifts, etc total from Part I, column (d), line 26			1a	828,855.
b	Program-related investments - total from Part VIII-B			1b	200,000.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out cha			2	
3	Amounts set aside for specific charitable projects that satisfy the:				
а	Suitability test (prior IRS approval required)			3a	
b	Cash distribution test (attach the required schedule)			3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII. line			4	1,028,855.

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Part XII Undistributed Income (see	e instructions)	N/A		
	(a)	(b)	(c)	(d)
	Corpus	Years prior to 2021	2021	2022
1 Distributable amount for 2022 from Part X,				
line 7				
2 Undistributed income, if any, as of the end of 2022:				
a Enter amount for 2021 only				
<b>b</b> Total for prior years:				
3 Excess distributions carryover, if any, to 2022:				
<b>a</b> From 2017				
<b>b</b> From 2018				
<b>c</b> From 2019				
d From 2020				
e From 2021				
f Total of lines 3a through e				
4 Qualifying distributions for 2022 from				
Part XI, line 4: \$				
<b>a</b> Applied to 2021, but not more than line 2a				
<b>b</b> Applied to undistributed income of prior years (Election required - see instructions)				
c Treated as distributions out of corpus				
(Election required - see instructions)				
d Applied to 2022 distributable amount				
e Remaining amount distributed out of corpus				
5 Excess distributions carryover applied to 2022				
(If an amount appears in column d), the same amount must be shown in column (a).)				
6 Enter the net total of each column as indicated below:				
<b>a</b> Corpus. Add lines 3f, 4c, and 4e. Subtract line 5				
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b				
c Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed				
d Subtract line 6c from line 6b. Taxable				
amount - see instructions				
e Undistributed income for 2021. Subtract line				
4a from line 2a. Taxable amount - see instr				
f Undistributed income for 2022. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2023				
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)  8 Excess distributions carryover from 2017				
not applied on line 5 or line 7				
9 Excess distributions carryover to 2023.				
Subtract lines 7 and 8 from line 6a				
10 Analysis of line 9:				
a Excess from 2018				
<b>b</b> Excess from 2019				
c Excess from 2020				
d Excess from 2021				
e Excess from 2022				

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Form 990-PF (2022) Bangor Theological Seminary

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9)

1 a	a If the foundation has received a ruling or determination letter that it is a private operating								
foundation, and the ruling is effective for 2022, enter the date of the ruling $07/01/20$ <b>b</b> Check box to indicate whether the foundation is a private operating foundation described in section $\overline{X}$ 4942(j)(3) or 4942(j)(5)									
t	Check box to indicate whether the found	ation is a private operating	g foundation described in	section	X	4942(j)(3) or 49	42(j)(5)		
2 a	Enter the lesser of the adjusted net	Tax year		Prior 3 yea					
	income from Part I or the minimum	(a) 2022	(b) 2021	(c) 2020	)	(d) 2019	(e) Total		
	investment return from Part IX for								
	each year listed	295,400.	280,128.	301,	683.	310,881.	1,188,092.		
b	85% (0.85) of line 2a	251,090.	238,109.	256,	<u>431.</u>	264,249.	1,009,878.		
	Qualifying distributions from Part XI,		-			-			
	line 4, for each year listed	1,028,855.	788,672.	724,	348.	465,453.	3,007,328.		
c	Amounts included in line 2c not	,		-					
	used directly for active conduct of								
	exempt activities	0.	0.	1,	600.	82,500.	84,100.		
6	Qualifying distributions made directly						•		
	for active conduct of exempt activities.								
	Subtract line 2d from line 2c	1,028,855.	788,672.	722,	748.	382.953.	2,923,228.		
3	Complete 3a, b, or c for the			, ,		002,000			
_	alternative test relied upon:								
a	"Assets" alternative test - enter: (1) Value of all assets						0.		
	. ,						•		
	(2) Value of assets qualifying under section 4942(j)(3)(B)(i)						0.		
н	"Endowment" alternative test - enter						•		
•	2/3 of minimum investment return								
	shown in Part IX, line 6, for each year	597,591.	692,539.	623,	341	542 563	2,456,034.		
	listed "Support" alternative test - enter:	351,351.	0,52,555.	025,	<u> </u>	342,303.	2,430,034.		
	(1) Total support other than gross investment income (interest,								
	dividends, rents, payments on								
	securities loans (section						0		
	512(a)(5)), or royalties)						0.		
	(2) Support from general public and 5 or more exempt								
	organizations as provided in						•		
	section 4942(j)(3)(B)(iii)						0.		
	(3) Largest amount of support from						•		
	an exempt organization						0.		
_	(4) Gross investment income					1.05.000	0.		
Pa	Supplementary Info	rmation (Complet	e this part only if	the founda	ation n	ad \$5,000 or mor	e in assets		
	at any time during the		ictions.)						
1	Information Regarding Foundation	n Managers:							
a	List any managers of the foundation who			butions received	d by the fo	oundation before the close	e of any tax		
_	year (but only if they have contributed m	iore man \$5,000). (See se	ection 507(a)(2).)						
	ne								
b	List any managers of the foundation who			or an equally larg	ge portior	of the ownership of a pai	rtnership or		
	other entity) of which the foundation has	s a 10% or greater interest	t.						
<u>No</u>	ne								
2	Information Regarding Contribution	on, Grant, Gift, Loan, S	Scholarship, etc., Pro	grams:					
						not accept unsolicited req	uests for funds. If		
	the foundation makes gifts, grants, etc.,	to individuals or organizat	tions under other condition	ons, complete ite	ems 2a, b	, c, and d.			
a	The name, address, and telephone numb	er or email address of the	e person to whom applica	tions should be	addresse	d:			
t	The form in which applications should be	e submitted and informati	on and materials they sh	ould include:					
0	Any submission deadlines:						<u> </u>		
-	Any restrictions or limitations on awards	s, such as by geographical	l areas, charitable fields, l	kinds of institution	ons, or ot	her factors:			
	-	. , , , , , , , , , , , , , , , , , , ,			,				

990-PF (2022) Bangor Theo1 t XIV Supplementary Informatio	n (continued)			
Grants and Contributions Paid During the	Year or Approved for Future Pa	ayment		
Recipient  Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Paid during the year	or substantial contributor	rodipioni		
Tala damig the year				
None				
Total			3a	
Approved for future payment				
None				

Form **990-PF** (2022)

Total

#### Part XV-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	Unrelate	d business income		led by section 512, 513, or 514	(e)
g	(a)	(b)	(C) Exclu-	(d)	Related or exempt
1 Program service revenue:	Business code	Amount	sion code	Amount	function income
a Program Revenue					36,752.
b					•
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	372,091.	
5 Net rental income or (loss) from real estate:				·	
a Debt-financed property					
<b>b</b> Not debt-financed property					
6 Net rental income or (loss) from personal					
property					
7 Other investment income					
8 Gain or (loss) from sales of assets other					
than inventory			18	-1,017,088.	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a Other Income					1,250.
b Income From Perpetual					
c Trusts And Other Gifts					
d Of Future Interests			14	93,381.	
e					
12 Subtotal. Add columns (b), (d), and (e)		0	•	-551,616.	
13 Total. Add line 12, columns (b), (d), and (e)				13	-513,614.
(See worksheet in line 13 instructions to verify calculations.)					

Part XV-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No.	1	Explain below how each activity for which income is reported in column (e) of Part XV-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).  Auxiliary enterprise revenue generated in the course of conducting the									
1a	Auxiliary	enterprise	revenue	generated	in	the	course	of	conducting	the	
		ion's missio									
11a		enterprise		generated	in	the	course	of	conducting	the	
	organizati	ion's missio	on.								
			•	_			_		_		

Form **990-PF** (2022)

Form 990			or Theolo						0211484	Pa	age <b>13</b>
Part 2	(VI	Information F Exempt Orga		nsfers to a	ind Transactions	and	Relationshi	ips With None	charitable		
1 Did	the or			ny of the followi	ng with any other organi	zation d	escrihed in secti	on 501(c)		Yes	No
					g to political organization		oscribou iii sooti	011 00 1(0)			
•		from the reporting foun	•								
(1)	Cash			·	·····				1a(1)		Х
											Х
		sactions:									
(1)	Sales	of assets to a nonchari	table exempt organiz	zation					1b(1)		X
(2)	Purch	ases of assets from a n	oncharitable exemp	t organization .					1b(2)		X
											X
(4)	Reiml	oursement arrangement	is						1b(4)		X
(5)	Loans	or loan guarantees							1b(5)		X
					ons						X
					nployees(t) about					-1-	X
					edule. Column (b) shoul					sets,	
		s given by the reporting ) the value of the goods			ved less than fair market	value III	any transaction	or snaring arranger	nent, snow in		
(a) Line no	-	(b) Amount involved	<del></del>		le exempt organization		(d) Description	of transfers, transaction	ns and sharing arr	angemer	nts
(4)=	-	(b) / iiii daile iii voivad	(6) 1141115	N/A	o oxompt organization		(a) Bescription	or transfers, transaction	no, and onaing an	ungemer	110
				11/11							
	-										
0 - 1 - 1		death and the eather and to dive	- all a ffill and a date of								
		idation directly or indire 501(c) (other than secti	•		e or more tax-exempt or	ganizatio	ons described		Yes	v	□No
		on (c) (other than sections)	( / ( //	Section 527?					168		NO
ווע	63, 60	(a) Name of o			(b) Type of organizati	ion		(c) Description of re	elationship		
		N/A	<u> </u>		( / 31			( )			
		- · ·									
	Unde	r penalties of perjury, I decla	re that I have examined	this return, includi	ng accompanying schedules	and state	ments, and to the b	est of my knowledge	May the IRS	discuss t	this
Sign	and	cher, it is true, correct, and t	somplete. Declaration of	r preparer (other th	an taxpayer) is based on all in				return with th shown below	e prepare ? See ins	er str.
Here						[	Director	•	X Yes	;	_ No
	Sign	ature of officer or truste		In ·	Date	T-	Title	Charle C.	DTIN		
		Print/Type preparer's i	лате	Preparer's	signature	Da	ite	Check if	PTIN		
Paid		Togonh D. '	Dr. 22000 G	To 1	D D	1 1	106 122	self- employed	D01200	201	
Prepa	arer	Joseph R. I		posepr	n R. Byrne Parker, LI		/06/23	Firm's EIN 01	P01289		
		riinishane <b>det</b> .	га ъспии м	CTACTT Q	. rarver, Dr	<b>-</b>		Triming EIN OT	077770	4	

Form **990-PF** (2022)

Phone no. (207)775-2387

**Use Only** 

Firm's address 2211 Congress St Portland, ME 04102

#### Schedule B

(Form 990)

Schedule of Contributors
Attach to Form 990 or Form 990-PF.

OMB No. 1545-0047

2022

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 or Form 990-PF.
Go to www.irs.gov/Form990 for the latest information.

Bangor Theological Seminary 01-0211484

B	angor Theological Seminary	01-0211484
Organization type (check	one):	
Filers of:	Section:	
Form 990 or 990-EZ	501(c)( ) (enter number) organization	
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	
	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
	4947(a)(1) nonexempt charitable trust treated as a private foundation	
	501(c)(3) taxable private foundation	
	is covered by the <b>General Rule</b> or a <b>Special Rule.</b> c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule	e. See instructions.
Gonoral Haio		
	on filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling y one contributor. Complete Parts I and II. See instructions for determining a contributor's	•
Special Rules		
sections 509(a)(1) contributor, durin	on described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support to and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and g the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) FZ, line 1. Complete Parts I and II.	d that received from any one
contributor, durin literary, or educat	on described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a g the year, total contributions of more than \$1,000 exclusively for religious, charitable, scional purposes, or for the prevention of cruelty to children or animals. Complete Parts I (ed.) instead of the contributor name and address), II, and III.	ientific,
year, contribution is checked, enter purpose. Don't co	on described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from a sectlusively for religious, charitable, etc., purposes, but no such contributions totaled make the total contributions that were received during the year for an exclusively religious complete any of the parts unless the <b>General Rule</b> applies to this organization because it to ble, etc., contributions totaling \$5,000 or more during the year	ore than \$1,000. If this box s, charitable, etc., received <i>nonexclusively</i>
answer "No" on Part IV, lin	that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (For e 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, ng requirements of Schedule B (Form 990).	• •

 $\ \ \, \text{LHA} \ \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022)

Name of organization Employer identification number

#### Bangor Theological Seminary

01-0211484

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	St. Ansgar Lutheran Church  515 Woodford St.  Portland, ME 04103	\$8,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	Hampshire Foundation  151 New Park Ave, Suite 7  Hartford, CT 06106	\$5,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	Auburn Theological Seminary  475 Riverside Drive, Suite 1800  New York, NY 10115	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110.	Name, address, and Zir + 4	\$	Person Payroll Ocomplete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

#### Bangor Theological Seminary

01-0211484

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<u> </u>	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 	Schedule R (Form 990) (2022)

**Employer identification number** 

Name of organization

Bangor Theological Seminary 01-0211484 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

# Department of the Treasury

**Underpayment of Estimated Tax by Corporations** 

Attach to the corporation's tax return.

Form 990-PF

OMB No. 1545-0123 2022

Internal Revenue Service

Go to www.irs.gov/Form2220 for instructions and the latest information.

Bangor	Theological	Seminary
Danger	Incorogram	DCILLITAL

Employer identification number 01-0211484

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220.

Part I Required Annual Payment	Otam	, sat <b>do not</b> attaon i	51111 <u>222</u> 0.		
1 Total tax (see instructions)				1	9,231.
			1 . 1		
2 a Personal holding company tax (Schedule PH (Form 1120), lin			2a		
<b>b</b> Look-back interest included on line 1 under section 460(b)(2)					
contracts or section 167(g) for depreciation under the income	torec	ast method	2b		
c Credit for federal tax paid on fuels (see instructions)			2c		
d Total. Add lines 2a through 2c				2d	
3 Subtract line 2d from line 1. If the result is less than \$500, <b>do</b>					
does not owe the penalty		•	•	3	9,231.
4 Enter the tax shown on the corporation's 2021 income tax ret					-
or the tax year was for less than 12 months, skip this line and	enter	the amount from line 3 o	n line 5	4	7,030.
5 Required annual payment. Enter the smaller of line 3 or line	4. If t	he corporation is required	d to skip line 4,		
enter the amount from line 3				5	7,030.
Part II Reasons for Filing - Check the boxes beld	ow that	t apply. If any boxes are c	checked, the corporation	must file Form 2220	
even if it does not owe a penalty. See instructions.					
The corporation is using the adjusted seasonal install					
7 X The corporation is using the annualized income instal					
8 X The corporation is a "large corporation" figuring its fir Part III   Figuring the Underpayment	st requ	<u>iired installment based or</u>	the prior year's tax.		
Fart III   1 Iguring the Onderpayment		(-)	(h)	(-)	(4)
O Installment due dates. Enter in columns (a) through (d) the	$\vdash$	(a)	(b)	(c)	(d)
9 Installment due dates. Enter in columns (a) through (d) the					
15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	11/15/22	12/15/22	03/15/23	06/15/23
10 Required installments. If the box on line 6 and/or line 7	9	11/13/22	12/15/22	03/13/23	00/13/23
above is checked, enter the amounts from Sch A, line 38. If					
the box on line 8 (but not 6 or 7) is checked, see instructions					
for the amounts to enter. If none of these boxes are checked,					
enter 25% (0.25) of line 5 above in each column	10	1,758.	1,321.	2,343.	3,810.
11 Estimated tax paid or credited for each period. For		_,			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
column (a) only, enter the amount from line 11 on line 15.					
See instructions	11	2,000.	1,500.	2,000.	6,000.
Complete lines 12 through 18 of one column					
before going to the next column.					
12 Enter amount, if any, from line 18 of the preceding column	12		242.	421.	78.
<b>13</b> Add lines 11 and 12	13		1,742.	2,421.	6,078.
14 Add amounts on lines 16 and 17 of the preceding column	14				
15 Subtract line 14 from line 13. If zero or less, enter -0	15	2,000.	1,742.	2,421.	6,078.
16 If the amount on line 15 is zero, subtract line 13 from line				_	
14. Otherwise, enter -0-	16		0.	0.	
17 Underpayment. If line 15 is less than or equal to line 10,					
subtract line 15 from line 10. Then go to line 12 of the next					
column. Otherwise, go to line 18	17				
<b>18 Overpayment.</b> If line 10 is less than line 15, subtract line 10		242	401	70	
from line 15. Then go to line 12 of the next column	18	242.	421.	78.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed. For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2022)

Form 2220 (2022)

#### Part IV Figuring the Penalty

			(a)	(b)	(c)	(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier.  (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month.  Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19				
20	Number of days from due date of installment on line 9 to the					
	date shown on line 19	20				
21	Number of days on line 20 after 4/15/2022 and before 7/1/2022	21				
22	Underpayment on line 17 x Number of days on line 21 x 4% (0.04)	22	\$	\$	\$	\$
23	Number of days on line 20 after 6/30/2022 and before 10/1/2022	23				
24	Underpayment on line 17 x Number of days on line 23 x 5% (0.05)	24	\$	\$	\$	\$
25	Number of days on line 20 after 9/30/2022 and before 1/1/2023	25				
26	Underpayment on line 17 x Number of days on line 25 x 6% (0.06)	26	\$	\$	\$	\$
27	Number of days on line 20 after 12/31/2022 and before 4/1/2023	27				
28	Underpayment on line 17 x Number of days on line 27 x 7% (0.07)	28	\$	\$	\$	\$
29	Number of days on line 20 after 3/31/2023 and before 7/1/2023	29				
30	Underpayment on line 17 x Number of days on line 29 x *%	30	\$	\$	\$	\$
31	Number of days on line 20 after 6/30/2023 and before 10/1/2023	31				
32	Underpayment on line 17 x Number of days on line 31 x *%	32	\$	\$	\$	\$
33	Number of days on line 20 after 9/30/2023 and before 1/1/2024	33				
34	Underpayment on line 17 x Number of days on line 33 x *% 365	34	\$	\$	\$	\$
35	Number of days on line 20 after 12/31/2023 and before 3/16/2024	35				
36	Underpayment on line 17 x Number of days on line 35 x *%	36	\$	\$	\$	\$
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37	\$	\$	\$	\$
38	<b>Penalty.</b> Add columns (a) through (d) of line 37. Enter the to line for other income tax returns	tal he	ere and on Form 1120, I	ine 34; or the comparat	1	38 \$ 0 <b>.</b>

<sup>\*</sup> Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2022)

Form 2220 (2022) Form 990-PF Page 3

#### Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

#### Part I Adjusted Seasonal Installment Method

**Caution:** Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

See instructions.					
	L	(a)	(b)	(c)	(d)
1 Enter taxable income for the following periods.		First 3 months	First 5 months	First 8 months	First 11 months
a Tax year beginning in 2019	1a				
<b>b</b> Tax year beginning in 2020	1b				
c Tax year beginning in 2021	1c				
2 Enter taxable income for each period for the tax year beginning in					
2022. See the instructions for the treatment of extraordinary items	2				
		First Assessible	First Consorth	First O seconds	Farling
3 Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
<b>a</b> Tax year beginning in 2019	3a				
<b>b</b> Tax year beginning in 2020	3b				
c Tax year beginning in 2021	3c				
4 Divide the amount in each column on line 1a by the					
amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the					
amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the					
amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
<b>b</b> Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on ln 9c using the instr for Form	ا ء ا				
1120, Sch J, line 2, or comparable line of corp's return	10				
11a Divide the amount in columns (a) through (c) on line 3a					
by the amount in column (d) on line 3a	11a				
<b>b</b> Divide the amount in columns (a) through (c) on line 3b	446				
by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10	"				
by columns (a) through (c) of line 13. In column (d), enter					
the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each					
payment period. See instructions	15				
paymont portour ood mondottorio					
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed	<u> </u>				
on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If					
zero or less, enter -0-	19				
,			•	•	

Form **2220** (2022)

Form 2220 (2022) Form 990-PF Page 4

P	art II Annualized Income Installment M	ethod				
_			(a)	(b)	(c)	(d)
			First 2	First 3	First 6	First 9
20	Annualization periods (see instructions)	20	months	months	months	months
	Enter taxable income for each annualization period. See					
	instructions for the treatment of extraordinary items $\hdots$	21	84,293.	110,762.	260,022.	604,805.
22	Annualization amounts (see instructions)	22	6.000000	4.000000	2.000000	1.333330
22	Annualized taxable income. Multiply line 21 by line 22	23a	505,758.	443,048.	520,044.	806,405.
	D Extraordinary items (see instructions)	23b	303,730.	445,040.	320,044.	000,403
	c Add lines 23a and 23b	23c	505,758.	443,048.	520,044.	806,405.
	Figure the tax on the amount on line 23c using the		3307.301		020,0220	000,1000
	instructions for Form 1120, Schedule J, line 2,					
	or comparable line of corporation's return	24	7,030.	6,158.	7,229.	11,209.
25	Enter any alternative minimum tax (trusts only) for each		,	,	,	•
	payment period (see instructions)	25				
	, , , , , , , , , , , , , , , , , , , ,					
26	Enter any other taxes for each payment period. See instr.	26				
27	Total tax. Add lines 24 through 26	27	7,030.	6,158.	7,229.	11,209.
28	For each period, enter the same type of credits as allowed					
	on Form 2220, lines 1 and 2c. See instructions	28				
29	Total tax after credits. Subtract line 28 from line 27. If					
	zero or less, enter -0-	29	7,030.	6,158.	7,229.	11,209.
30	Applicable percentage	30	25%	50%	75%	100%
00	Applicable percentage	"	2070	3070	1370	10070
31	Multiply line 29 by line 30	31	1,758.	3,079.	5,422.	11,209.
Pa	art III Required Installments					
	Note: Complete lines 32 through 38 of one column		1st	2nd	3rd	4th
	before completing the next column.		installment	installment	installment	installment
32	If only Part I or Part II is completed, enter the amount in					
	each column from line 19 or line 31. If both parts are					
	completed, enter the <b>smaller</b> of the amounts in each		1 550	2 050	F 400	11 000
	column from line 19 or line 31	32	1,758.	3,079.	5,422.	11,209.
33	Add the amounts in all preceding columns of line 38.	,,		1,758.	3,079.	E 422
0.4	See instructions	33		1,750.	3,079.	5,422.
34	Adjusted seasonal or annualized income installments.  Subtract line 33 from line 32. If zero or less, enter -0-	34	1,758.	1,321.	2,343.	5,787.
35	Enter 25% (0.25) of line 5 on page 1 of Form 2220 in	34	1,750.	1,321.	2,343.	3,707.
00	each column. <b>Note:</b> "Large corporations," see the					
	instructions for line 10 for the amounts to enter	35	1,758.	2,858.	2,308.	2,308.
36	Subtract line 38 of the preceding column from line 37 of		=7.000			
-	the preceding column	36			1,537.	1,502.
	Add lines 35 and 36	37	1,758.	2,858.	3,845.	3,810.
38	Required installments. Enter the smaller of line 34 or					
	line 37 here and on page 1 of Form 2220, line 10.		4 550	1 221	0 040	2 242
	See instructions	38	1,758.	1,321.	2,343.	3,810.

Form **2220** (2022)

\*\* Annualized Income Installment Method Using Standard Option

Form 990-PF	Gain or (	Loss) f	From S	ale ——	of Asse	ets 		St 	atemen	t 1
(a) Description of Prop	erty				Manı Acqui	-	_	te ired	Date	Sold
Publicy Traded Secu	rities - LT									
(b) Gross Sales Pric	(c) Cost e Other B	or	Expe	d) nse ale		(e) Depre		Gai	(f) n or Lo	oss
3,232,2	47. 4,24	9,335.			0.		0.		-1,017	,088.
(a) Description of Prop	erty				Manı Acqui		Da Acqu		Date	Sold
Publicy Traded Secu	rities - ST					- <del></del>				
(b) Gross Sales Pric	(c) Cost e Other B	or	Expe	d) nse ale		(e) Depre		Gai	(f) n or Lo	oss
1,405,6	03. 1,40	5,603.			0.		0.			0.
Capital Gains Divid Total to Form 990-P									-1,017	0.
Form 990-PF	Dividends	and Int	erest	fro	m Secui	ritie	s	St	atemen	t 2
Source	Gross Amount	Capit Gair Divide	ıs		(a) venue Books		(b) Inve		(c Adjus Net I	sted
Investment Accounts	372,091.		0.	3	72,091	,	372,0	91.	372	,091.
•										

Form 990-PF	Other :	Income	s	tatement 3
Description		(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
Program Revenue Other Income	_	36,752. 1,250.	0.	36,752. 1,250.
Income From Perpetual Trusts Other Gifts Of Future Interes		93,381.	0.	0.
Total to Form 990-PF, Part I,	line 11 =	131,383.	0.	38,002.
Form 990-PF	Lega	Fees	S	tatement 4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Legal Fees	3,979	. 0	. 0.	3,979.
To Fm 990-PF, Pg 1, ln 16a =	3,979	0	0.	3,979.
Form 990-PF	Account	ing Fees	S	tatement 5
Form 990-PF  Description	Account:  (a) Expenses Per Books	(b) Net Invest-	(c) Adjusted	tatement 5 (d) Charitable Purposes
	(a) Expenses	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
Description	(a) Expenses Per Books	(b) Net Invest- ment Income 6,294	(c) Adjusted Net Income 6,294.	(d) Charitable Purposes
Description Accounting Fees To Form 990-PF, Pg 1, ln 16b	(a) Expenses Per Books 43,032	(b) Net Invest- ment Income 6,294	(c) Adjusted Net Income  6,294.	(d) Charitable Purposes
Description Accounting Fees To Form 990-PF, Pg 1, ln 16b	(a) Expenses Per Books 43,032	(b) Net Invest- ment Income 6,294	(c) Adjusted Net Income  6,294.	(d) Charitable Purposes  36,738.  36,738.  tatement 6  (d)
Description Accounting Fees To Form 990-PF, Pg 1, ln 16b  Form 990-PF	(a) Expenses Per Books 43,032 43,032 Other Profes (a) Expenses	(b) Net Invest- ment Income  6,294  6,294  6,294  Ssional Fees  (b) Net Invest- ment Income  70,397	(c) Adjusted Net Income 6,294. 6,294.  S  (c) Adjusted Net Income 70,397.	(d) Charitable Purposes  36,738.  36,738.  tatement 6  (d) Charitable

Form 990-PF	Tax	es 	St	Statement 7		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes		
Federal Excise Tax	13,418.	0.	0.	13,418.		
To Form 990-PF, Pg 1, ln 18	13,418.	0.	0.	13,418.		
Form 990-PF	Other E	xpenses	St	tatement 8		
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes		
Advertising Expense Miscellaneous Expense Office Expenses Information Technology Program Expenses	25,953. 4,500. 13,362. 7,325. 45,198.	0. 0. 0.	0. 0. 0. 0.	25,953. 4,500. 13,362. 7,325. 45,198.		
To Form 990-PF, Pg 1, ln 23	96,338.	0.	0.	96,338.		

Form 990-PF Other Increase	ses in Net As	sets or Fund B	alances	Statement 9
Description				Amount
Unrealized Gain on Investme Change in Value of Benefic	2,036,943. 144,233.			
Total to Form 990-PF, Part	III, line 3		=	2,181,176.
Form 990-PF Depreciation	of Assets No	t Held for Inv	restment	Statement 10
Description	Cost or Other Basis	Accumulated Depreciation	Book Value	Fair Market Value
Equipment Funiture and Fixtures	7,737. 4,619.	•	929. 2,887.	
To 990-PF, Part II, ln 14	12,356.	8,540.	3,816.	3,816.

Bangor meorogical Seminary				01-0211404
Form 990-PF U.S. and State	/City Gov	vernment	Obligations	Statement 11
Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value
U.S. Government Obligations	X		1,216,606.	1,216,606.
Total U.S. Government Obligations			1,216,606.	1,216,606.
Total State and Municipal Government	ent Oblig	gations		
Total to Form 990-PF, Part II, li	ne 10a	•	1,216,606.	1,216,606.
Form 990-PF C	orporate	Stock		Statement 12
Description			Book Value	Fair Market Value
662 Shrs of Marsh & McLennan Co I 676 Shrs of Visa Inc 1,362 Shrs of Aptiv PLC 1,239 Shrs of Morgan Stanley 1,981 Shrs of Kroger Company 647 Shrs of UnitedHealth Group In 615 Shrs of American Water Works 5,968 Shrs of MP Materials Corp C	c Company		124,509. 160,536. 139,047. 105,811. 93,107. 310,974. 87,791. 136,548.	124,509. 160,536. 139,047. 105,811. 93,107. 310,974. 87,791. 136,548.
510 Shrs of Verisk Analytics Inc		115,275.	115,275	

Bangor Theological Seminary		01-0211484
	100 010	
1,234 Shrs of Republic Svcs Inc 4,526 Shrs of General Motors Co	189,012. 174,523.	189,012. 174,523.
44,520 Shis of General Motors Co 447 Shrs of HCA Healthcare Inc	135,656.	135,656.
623 Shrs of Enphase Energy Inc	104,340.	104,340.
1,231 Shrs of Eaton Corp PLC	247,554.	247,554.
	94,726.	94,726.
1,061 Shrs of Walt Disney Co		=
1,183 Shrs of Chart Industries Inc 152 Shrs of BlackRock Inc	189,032.	189,032.
	105,053.	105,053.
1,592 Shrs of Houlihan Lokey, Inc.	156,510.	156,510.
1,749 Shrs of Johnson Controls International	119,177.	119,177.
1,773 Shrs of Microsoft Corp	603,777.	603,777.
18,040 Shrs of SPDR MSCI EAFE Fossil Fuel Free	679,206.	679,206.
1,849 Shrs of Amazon.com Inc	241,036.	241,036.
1,884 Shrs of Verizon Communications	70,066.	70,066.
1450 Shrs of NextEra Energy Partners LP	85,028.	85,028.
1023 Shrs of Salesforce Inc	216,119.	216,119.
1,111 Shrs of JP Morgan Chase & Co.	161,584.	161,584.
1,439 Shrs of Emerson Electric Co	130,071.	130,071.
4,273 Shrs of NextEra Energy Inc	317,057.	317,057.
1,295 Shrs of PTC Inc	184,279.	184,279.
2,617 Shrs of CVS Health Corp	180,913.	180,913.
2,561 Shrs of AECOM	216,891.	216,891.
3,326 Shrs of Alphabet Inc Class A	398,122.	398,122.
203 Shrs of Regeneron Pharmaceuticals	145,864.	145,864.
2,732 Shrs of AstraZeneca PLC ADR	195,529.	195,529.
355 Shrs of Broadcom Inc	307,938.	307,938.
371 Shrs of Costco Wholesale Corp	200,277.	200,277.
3,713 Shrs of London Stk Exchange Group ADR	98,729.	98,729.
372 Shrs of American Tower Corp	72,146.	72,146.
3,826 Shrs of Orsted A/S Unsponsored Adr	120,492.	120,492.
2,788 Shrs of Apple Inc	540,788.	540,788.
329 Shrs of Thermo Fisher Scientific Inc	171,656.	171,656.
303 Shrs of Lam Research Corp	194,787.	194,787.
934 Shrs of Amgen Inc	207,367.	207,367.
908 Shrs of NXP Semiconductors NV	185,849.	185,849.
868 Shrs of Public Storage Inc	253,352.	253,352.
837 Shrs of Pepsico Incorporated	155,029.	155,029.
742 Shrs of TE Connectivity Ltd	103,999.	103,999.
7,917 Shrs of Bank of America Corp	227,139.	227,139.
4,205 Shrs of Hannon Armstrong Sustainable	227,133.	227,133.
Infrastructure	105,124.	105,124.
750 Shrs of Accenture PLC	231,434.	231,434.
2,165 Shrs of Merck & Co Inc	249,819.	249,819.
766 Shrs of Target Corporation		
775 Shrs of Crown Castle Inc	101,034. 88,304.	101,034. 88,304.
113 BILLS OF CLOWIL CASCLE THE	00,304.	00,304.
Total to Form 990-PF, Part II, line 10b	10,229,986.	10,229,986.

Form 990-PF (	Corporate Bonds		Statement 13
Description		Book Value	Fair Market Value
100,000 Shrs of Omnicom Group Inc	96,049.	96,049.	
150,000 Shrs of Bank Of Amer Mtn		143,220.	143,220.
1,412 Shrs of iShares TIPS Bond H		151,960.	151,960.
1,317 Shrs of iShares 1-3 Year Tr 3,040 Shrs of Vanguard Intermedia	reasury Bond ETF	106,782.	106,782.
Treasury ETF		178,326.	178,326.
100,000 Shrs of Anthem Inc 2.3759	,	95,057.	95,057.
115,000 Shrs of Ingersoll-rand Gl		108,890.	108,890.
150,000 Shrs of Netapp Inc 2.375%		136,032.	136,032.
100,000 Shrs of Capital One Finl		91,893.	91,893.
100,000 Shrs of Crown Castle Intl		97,308.	97,308.
100,000 Shrs of CVS Health Corp H		96,442.	96,442.
			88,822.
100,000 Shrs of Digital Rlty Tr I		88,822.	
4,493 Shrs of iShares Floating Ra		228,334.	228,334.
100,000 Shrs of Schwab Charles Co		86,096.	86,096.
100,000 Shrs of Synchrony Finl 4.		96,413.	96,413.
100,000 Shrs of Verizon Communication		93,628.	93,628.
10,340 Shrs of iShares ESG 1-5 Ye	ear	247,229.	247,229.
105,000 Shrs of Fiserv Inc 3.85%		101,431.	101,431.
200,000 Shrs of BlackRock Inc 3.5	50%	196,972.	196,972.
100,000 Shrs of Cigna Corp New 4	.375%	96,695.	96,695.
100,000 Shrs of Priceline Grp Inc	Note Call Make		
Whole		93,948.	93,948.
Accrued Interest	30,890.	30,890.	
100,000 Shrs of American Tower Co	91,228.	91,228.	
8,903 Shrs of Public Storage Cum	166,308.	166,308.	
100,000 Shrs of Amgen Inc Note 2.	90,853.	90,853.	
100,000 Shrs of Santander Hldgs U	93,912.	93,912.	
100,000 Shrs of Boston Property 3		92,773.	92,773.
1,674 Shrs of iShares 0-5 Year Th		163,383.	163,383.
Total to Form 990-PF, Part II, line 10c		3,360,874.	3,360,874.
Form 990-PF	Other Assets		Statement 14
Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value
Gifts of Future Interest	146,577.	149,271.	149,271.
Beneficial Interest in Perpetual Trusts Right-of-use assets - operating	2,389,776.	2,531,315.	2,531,315.
lease	0.	237,854.	237,854.
Program Related Investments	0.	200,015.	200,015.
IIOGIAM NEIACEA INVESCMENCS	<del></del>		
To Form 990-PF, Part II, line 15	2,536,353.	3,118,455.	3,118,455.

Form 990-PF	Other Liabilities		Statement 15
Description		BOY Amount	EOY Amount
Lease Liability - Operating of operation	ng Lease, net	0.	241,147.
Total to Form 990-PF, Part	t II, line 22	0.	241,147.

Form 990-PF Part VII - List of Officers, Directors Trustees and Foundation Managers			Statement 16	
Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	
Rev. Allen Ewing Merrill 97 India Street Portland, ME 04101	Executive Dire		25,944.	0.
Rev. Alex Shea Will 97 India Street Portland, ME 04101	Chair 1.00	0.	0.	0.
Debra L. Coyman 97 India Street Portland, ME 04101	Treasurer 1.00	0.	0.	0.
Rev. Dr. Paul Shupe 97 India Street Portland, ME 04101	Secretary 1.00	0.	0.	0.
Rev. June Cooper 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Rev. John Edgerton 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Rev. Dr. James Gertmenian 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Lyman Jackson 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Rev. Dr. Kapya John Kaoma 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Dr. Elizabeth Parsons 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.

Bangor Theological Seminary			01	0211484
Greg Rose 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Helen Scalia 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Vernon Walker 97 India Street Portland, ME 04101	Trustee 1.00	0.	0.	0.
Rabbi Erica Asch 97 India Street Portland, ME 04101	Past Trustee 1.00	0.	0.	0.
Dr. Natasha DeJarnett 97 India Street Portland, ME 04101	Past Trustee 1.00	0.	0.	0.
Totals included on 990-PF, Page 6,	Part VII	118,948.	25,944.	0.

Form 990-PF	Summary of	Program-Related	Investments	Statement 17

#### Description

At June 30, 2023, the programmatic investments includes a \$100,000 note receivable from Four Directions Development Corporation which bears interest at 2.00% per annum and is due in May 2028.

	Amount
To Form 990-PF, Part VIII-B, line 1	100,000.

Form 990-PF Summary of Program-Related Investments Statement 18

#### Description

At June 30, 2023, the programmatic investments includes a \$100,000 transformational share certificate with Hope Credit Union, which bears interest at 0.10% per annum and matures in June 2026.

Amount

To Form 990-PF, Part VIII-B, line 2

100,000.

General Explanation

Statement 19

Form/Line Identifier

Form 990-PF, Part II, Line 14:

Explanation:

Section 1.263(a)-3(n) Election:

Bangor Theological Seminary 97 India Street Portland, ME 04101 EIN 01-0211484

Bangor Theological Seminary is electing to capitalize repair and maintenance costs under Regulation Section 1.263(a)-3(n).

#### General Explanation

Statement 20

Form/Line Identifier

Form 990-PF, Part VIII-A, Summary of Direct Charitable Activities

#### Explanation:

Activity One: Leadership Formation The BTS Center offers learning communities and cohorts, courses, study groups, workshops, retreats, and other theologically grounded programs of continuing education, professional development, and spiritual / vocational formation, to assist with the formation of clergy, nonprofit leaders, chaplains, spiritual directors, engaged laypersons, and denominational leaders. This year's programs have included a new eight-week course called "EcoSpiritual Leaders," a year-long EcoPreacher Cohort, a four-day retreat for emerging leaders called "Spiritual Ecology for Spiritual Leaders," a three-day retreat for senior leaders in the faith and climate movement called "Climate Advocacy and the Sacred Wild," a gathering for trained spiritual directors called "Spiritual Direction for a Climate-Changed World," a series of group spiritual direction circles, and two "Chaplaincy and the Environment" Conversation Circles for chaplains. With its focus on Leadership Formation, The BTS Center seeks to equip, connect, and resource spiritual leaders from a variety of traditions the "ripple makers" those who have particular roles in guiding congregations and communities of spiritual practice as they lead in a climate-changed

Expenses: \$259,213

Activity Two: Applied Research The BTS Center seeks to approach our work with a posture of "rigorous and reverent curiosity" rigorous, because we aim to bring the discipline of quantitative and qualitative research to our programs, asking important questions, surfacing stories, collecting data, drawing conclusions, and sharing our findings; and reverent because we understand this work is sacred: we ask curious questions not simply because we are interested, but also because there is a divine urgency, a sacred calling, to this work of cultivating and nurturing spiritual leadership for a climate-changed world. This year The BTS Center completed a two-year, cross-sector Research Collaborative that drew together a cohort of leaders from eight partner organizations: St. Joseph's College, Hour Exchange Portland, Waterville Creates, Boston Food Forest Coalition, Maine Prisoner Advocacy Coalition, Montreal City Mission, Ashwood Waldorf School, and The BTS Center to explore the question, "How would organizations act differently today if they embodied an ecological imagination?" Significant findings from this project will be published in the year ahead. More recently, The BTS Center has brought a research lens to its work with the year-long EcoPreacher Cohort and the year-long Small Church Leadership Community, asking questions about congregational and clergy understandings of vocation in a climate-changed world.

Expenses: \$177,787

Activity Three: Public Conversations and Public Ritual Drawing together leading thinkers, authors, scholars, and practitioners, often in online spaces, The BTS Center hosts and facilitates public conversations and ritual focusing on themes related to spiritual leadership and the climate crisis. This year's offerings have included a five-part "Lament With Earth" online ritual series; a podcast called Climate Changed featuring engaging conversations with thoughtful leaders; an online public reading for Martin Luther King, Jr. Day, called "Committed to Listen"; a series of in-person, one-day "Wonder and Wander" retreats; and several online "Let's Talk: Conversations That Matter" interviews with authors and scholars.

Expenses: \$175,585

Activity Four: Convocation With roots dating back to 1905, Convocation is The BTS Center's annual conference, bringing together keynote speakers, scholars, workshop leaders, musicians and artists, and a broad group of spiritual leaders interested in exploring themes related to spiritual leadership for a climate-changed world. Incorporating music, the arts, and contemplative practice, recent Convocations have included a blend of online and offline experiences, woven together to facilitate learning, nurture respite, and deepen community. Convocation 2022, held online in October 2022, explored the theme "Imagination and Collective Liberation for a Climate-Changed World," with Ched Myers, Cole Arthur Riley, Rob Hopkins, Veronice Miles, Shanon Shah, Keisha McKenzie, and musician Reggie Harris, among other leaders.

Expenses: \$130,338

Activity Five: Equipping Congregations
In keeping with the legacy of its predecessor, Bangor Theological
Seminary, The BTS Center continues to focus, in part, on the practices
of congregational life in the 21st century, and on developing programs
and resources to equip congregations for effective and faithful

ministry in a time of rapid, traumatic, transformative change. Aware that geography impacts identity and practice in significant ways, at times these programs are oriented particularly toward New England settings, and sometimes toward small New England congregations. For example, The BTS Center is offering a Small Church Leadership Community around the theme "Cultivating Refugia: Building the Resilient Church," drawing together teams from six small New England congregations for a year-long cohort focusing on naming and deepening the unique gifts of small congregations in ways that strengthen their resilience and help them engage in meaningful ministry in this time of cultural and planetary upheaval. Additionally, The BTS Center is continuing to develop a Leadership Commons, a collection of web-based resources designed to help equip faith leaders in the work of guiding communities of spiritual practice through the uncertainties of life on a changing planet.

Expenses: \$85,932